

EEC agrees shipbuilding aid code

BY WILLIAM DAWKINS IN BRUSSELS

EEC industry ministers yesterday agreed on a shipbuilding aid code which will limit assistance for larger contracts to 28 per cent of cost over the next four years.

The accord was made possible by significant compromises from all sides with Italy and Britain scaling down their demands for more generous assistance than the 36 per cent proposed by the European Commission in its five-year shipbuilding plan.

West Germany, Denmark and the Netherlands, meanwhile, abandoned their previous staunch opposition to any increase in the Commission's proposed aid limits.

The new system, which comes into effect on January 1, sets a 20 per cent aid ceiling on smaller contracts with a value of less than Ecu 6m (£4.5m) to reflect the greater competitiveness of that end of the merchant shipbuilding industry.

EEC newcomers Spain and Portugal have been exempted from complying with any Community ship aid limits for four years as long as they compete fairly against other EEC yards on individual contracts.

Mr Giles Shaw, the UK Minister of State for Industry, said the agreement "now offers the European merchant shipbuilding industry the best possible chance for the future to compete against Far East shipbuilders, especially in the more specialised sectors. It gives them both an opportunity and a real incentive to improve their performance and operate competitively in the future."

He pointed out that the new aid ceiling comes out at 39 per cent of average price, as opposed to cost, which constituted — for British shipbuilders at least — a "substantial" increase.

Under the present system, individual member states determine their own permitted aid levels with the Commission, while the new code applies equally throughout the Community. The present code only covers direct aid.

Soviet companies miss targets

By Patrick Cockburn in Moscow

A THIRD of all Soviet enterprises failed to meet their contract commitments for the delivery of goods or services in the first 11 months of the year, but industrial output was above target according to the news agency Tass.

Industrial output grew by 4.9 per cent and labour productivity in industry by 4.6 per cent compared to the same period last year. There was a 4 per cent increase in the fuel and energy sector which absorbs much of Soviet capital investment.

The growth of the economy this year and a good harvest of 100 million tonnes of grain is good news for Mr Mikhail Gorbachev, although the country's foreign trade with the West is still suffering from the drop in the price of oil and oil products which provide most of its export earnings.

The Soviet oil industry, whose production had lagged over the past three years, is now on target and there has been a 6 per cent increase in the output of gas.

The constraints imposed by the market on labour resources have been underlined by the disappearance of coffee from the Moscow shops this summer was because the Government had decided the Government had decided against allocating scarce foreign exchange to meet higher coffee prices earlier this year.

Despite the good economic performance this year, the structural reforms promised by Mr Gorbachev are only being implemented from the start of 1987 or later next year. The improvement in energy and the removal of bottlenecks in transport and communications materials is mainly attributed to improved management rather than reorganisation.

The Communist party newspaper in Kazakhstan, editor of last week's riot, contain no details of the party meeting which removed Mr Dzhumakhan Kanaev, Kazakh party leader for more than 20 years and replaced him with Mr Gennady Kalbin, a Russian.

Project for one hundred and thirty five projects have been prepared and the principles of UNIDO for consideration in the Forum. Foreign participation is welcome in the projects in the form of equity participation, supplies of credit, technical and marketing collaboration in that order of importance. The sectors represented in the projects are: (a) Agro-based Industries, (b) Chemical, Pharmaceuticals and Allied Industries, (c) Engineering Industries, (d) Glass, Ceramics and other non-Metallic Mineral based industries, (e) Leather and Rubber based Industries, (f) Electric and Electronic Industries.

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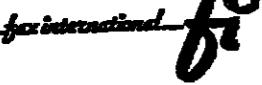
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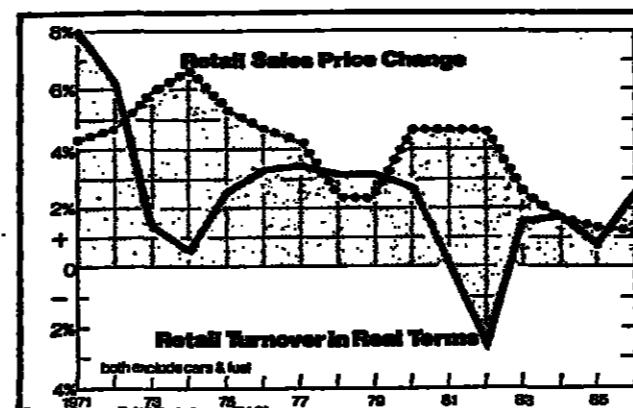
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EUROPEAN NEWS

Glossy weeklies have promoted a picture of unbridled spending, Andrew Fisher reports

W. Germany fails to live up to luxury boom



IF SOME of the West German weeklies are to be believed, consumers in the Federal Republic have gone for decadence in a big way. Fur coats, jewellery, cosmetics and fast cars have been disappearing from shelves and shelves as fast as they can be put on display and champagne, caviar and caviar are being consumed as never before.

Certainly there is enough wealth in Germany to support the luxury end of the retail trade, but the industry is quick to quell any notion that the usually solid, cautious Germans have gone overboard for luxury. Christmas is another time.

With a 4 per cent increase in the fuel and energy sector which absorbs much of Soviet capital investment.

The growth of the economy this year and a good harvest of 100 million tonnes of grain is good news for Mr Mikhail Gorbachev, although the country's foreign trade with the West is still suffering from the drop in the price of oil and oil products which provide most of its export earnings.

Thus West German consumer spending has been on the rise and is likely to move further ahead next year. Shops and stores generally report buoyant, though not sensational, Christmas business and the lack of inflation has kept up buyers' spirits. All in all, West Germans are expected to spend around DM 19bn (£9.5bn) on their pre-Christmas purchases, a rise of about 3.5 per cent on 1985.

On this basis the glossy weeklies have sought to present a picture of unbridled

luxury. A pretty redheaded stunner from the cover of Der Spiegel, her hair loose around her shoulders. Around her neck is a gem-studded silver band. She wears a fur stole.

In large print letters, the word "luxury" leaps from the page. The full title of the article is "The drug luxury. The Germans in a buying frenzy." Other magazines have run pieces called "The lust for

enjoyment" and "The German buying wonder."

Since domestic consumption is supposed to become an increasingly more important pillar of the economy as exports decline in the face of the D-mark's sharp rise, news of higher spending is more welcome to West German policymakers.

Real purchasing power has been boosted by an estimated DM 60bn in 1986 compared with

DM 10.2bn, the November trade surplus was well above the DM 7.5bn expected for the same month of 1985. But it was lower than the record DM 16.5bn in July and the DM 17.5bn in October.

The November current account surplus, including trade in both goods and services, was a record DM 8.5bn compared with DM 8.3bn in

October

The surpluses have brought other countries, notably the US, for action to stimulate the domestic economy.

But the Government and the Bundesbank have said steady growth and a rapid rise in money supply make such moves as a cut in the 3.5 per cent discount rate unnecessary.

denied overwhelmed by avarice and pleasure. "Consumers are pre-possessed and go for the middle range."

Sales of sports and fitness gear and clothing have bounded these days, and so is bodybuilding," notes Mr Alberts. "It's a new philosophy of life to be healthy, beautiful and fit."

Always a well-dressed people, West Germans are increasing their spending on clothes considerably. The clothing sector is the first to expand for many years, according to a Commerzbank study. Total sales were up by nearly 5 per cent in the first eight months, with exports showing a near 12 per cent jump.

The bank said clothing and footwear accounted for some 8 per cent of consumer spending—less than in past years, as prosperity has reduced the scope for further market penetration—compared with 10 per cent on cars, travel and leisure, 26 per cent on food and drink, and 18 per cent on the home.

In 1987 the rise in purchasing power is expected to be more moderate than this year at around DM 30bn, which leaves plenty of scope for more retail trade growth.

So there is no reason for West Germany's shopkeepers to become euphoric. Level-headedness remains the order of the day among consumers, though many may splash out if they want to. The spend, spend mentality is still only for the privileged few.

Swedish trade surplus falls

SWEDEN'S foreign trade surplus in November fell to SKr 1.8bn (£182m) compared with SKr 3.7bn in the corresponding month last year, according to the central office of statistics, writes Kevin Done in Stockholm. It was the fourth consecutive month that the surplus was lower than a year earlier.

The value of exports fell in November by 5 per cent to SKr 22.5bn; the value of imports rose by 4 per cent to SKr 21bn. Excluding oil and ships exports fell by 3 per cent, while imports rose by 14 per cent.

Hesse rejects proposal to build N-plant

BY DAVID MARSH IN BONN

A WEST GERMAN state has for the first time turned down plans to construct an atomic power station, giving the clearest indication yet of the considerable hurdles placed in the path of nuclear planners by the Chernobyl reactor accident in the Soviet Union.

In view of the strongly anti-nuclear campaign by both the SPD and the Greens during the run-up to next month's national elections, the Hesse decision was not surprising. But it comes at a time when the nuclear industry increasingly believes that whatever the outcome of the elections, no new nuclear plant orders are likely in West Germany at least until the beginning of the next decade.

Even in states run by the pro-nuclear conservative parties, the Christian Democratic Union and

Christian Social Union, approval of new plants in the next few years is thought unlikely.

In turning down the Preussen Elektra application, Mr Ulrich Steger, Hesse's Economics Minister, said new plant would impede energy saving efforts and create overcapacity.

Although nuclear plans have often been held up over peak demand by court decisions, the Hesse move represented the first time in West Germany that a planning application has been turned down outright by state authorities.

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Libyan drive into Chad meets stiff resistance

BY FRANCIS GUYLES IN PARIS

FIGHTING in Chad continued yesterday for the fourth day running, following an offensive by 2,000 Libyan troops of Friday to seize control of Bardai, Zouar and Wour, three small towns which hold the key to the Tibesti mountains in the north of this former French colony.

Always a well-kept secret, their spending is clearly seen in the first time in history. According to a study, total sales were nearly 5 per cent up in eight months, with a jump.

The bank said that 8 per cent of consumers—less than in previous years—had chosen to buy leisure, 18 per cent were showing a near 10 per cent jump.

The offensive, which is backed by tanks, heavy artillery and aircraft, was halted before Bardai, as much, it seems, by violent sandstorms as by the resistance of the Forces Armées Patriotes (FAP). Mr Goukouni Oueddei, the French troops which back the Chadian president.

Col Muammer Gadaffi, the Libyan head of state, said yesterday that he would react strongly to any attack on Libya's southern frontier. He added that the US wanted to transform "Chad into a military basis and represented a menace for the Arab world."

So West Germany is no longer a major supplier. Less than 10 per cent of the economy can be spent on a single item. The speed of spending is slow, the privileged few.

Swedish trade surplus falls

SWEDEN'S foreign surplus in November fell 1.5bn (5182m) compared to 3.7bn in the same month last year, according to the central office of statistics, Kevin Dowd, a spokesman for the ministry of finance, said yesterday. The value of exports fell by 5 per cent to 22.5bn; the value of imports by 4 per cent to 20.5bn. Exports of oil and gas fell by 3 per cent while those of the privileged few.

Mr Prawiro said last week that it was "only a matter of time" before a change. He said he preferred "import tariffs" in protecting domestic producers, as this would encourage the competitiveness of Indonesian-made goods.

In October, the Government scrapped 185 monopolies but left the key sectors of steel,

plastics and motor components unscathed.

Economists say the system is administratively grossly complicated, offers wide scope for abuse, and provides the Government with no revenue. Indonesia's currency has suffered a 10 per cent fall in the price of oil, historically its main foreign exchange earner.

The issue received a special

prominence recently, following articles in the Asian Wall Street Journal, alleging that key monopolies were controlled by President Suharto's family.

Similar allegations in the Sydney Morning Herald in April set off a diplomatic row between Jakarta and Canberra prompting Indonesia to refuse entry to all Australian journalists.

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Mordechai Vanunu

Vanunu seized in Rome

By Judith Matz in Jerusalem

but in the current fighting all Chadian political groups appear to be united for the first time in more than a decade.

The US Government last week announced it would offer Mr Habre \$15m worth of military aid. France for its part remains very cautious, but the current situation is taking place north of the 16th parallel, which has constituted in recent years a tacit ceasefire line between the Libyan troops which occupy Fada and Faya Largeau, further east of the Tibesti, and the French troops which back the Chadian president.

He may be British, Scandinavian or Polish, he is often the only European on board and his vessel may be less than seaworthy. But he can earn more in a year than he could hope to bring home in 10 years of normal seafaring.

As far as the Iranian authorities are concerned, the oil must continue to flow in order to bring in much-needed currency, and they are prepared to pay over the odds.

Captains and crew are paid in dollars. The charter firm employs the captain and pays him the basic rate. What he gets over and above that is largely what he negotiates with the National Iranian Oil Company (NIOC).

Some are paid by the month,

OVERSEAS NEWS

The conflict in the Gulf has bred a different kind of mercenary, Angela Dixon reports

War where only the sharks do well

THE GULF war has bred a new species of mercenary—the oil shuttle captain. He carries no weapons, yet his ship is a target in this increasingly fierce conflict.

He may be British, Scandinavian or Polish, he is often the only European on board and his vessel may be less than seaworthy. But he can earn more in a year than he could hope to bring home in 10 years of normal seafaring.

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Iran announced yesterday that its long-range artillery had begun shelling Iraqi targets in retaliation for the attack which Tehran Radio said had killed 80 civilians and injured many more. The southern Iraqi town of Basra appeared to be the main Iranian target.

Iran claimed that most civilian casualties occurred when Iraqi aircraft struck at the

western town of Isalamabad-Ghurb, early yesterday. Baghdad Radio denied the Iranian claim, stating that its aircraft had attacked military camps and air bases.

The Iraqi raids are aimed at disrupting Iranian preparations for a fresh offensive in the six-year Gulf war. Apart from military targets close to the war front, Iraq has also been hitting industrial sites.

in the week when they have Iranian air cover.

One and a half miles off the "mother ship"—the carrier which stores the crude for off-take by other tankers—the trip is complete, and NIOC personnel will complete the operation. Captain and crew can collect their pay and make their way up to Kharq Island again.

Contracts usually run for 12 months, and time off is not encouraged. One of the worst aspects of the run, particularly for the isolated European captains, is the sheer tedium and the loneliness.

In spite of the hazards, there are many charterers, captains and crew—who find it worth their while to enable Iran to export its oil. The price can be high if a vessel is hit. As one man commented: "Only the sharks are doing well out of this war—literally and figuratively."

Captives freed in Mozambique

Mozambican right-wing rebels yesterday freed their last remaining foreign captives in a Christmas goodwill gesture, a rebel spokesman said. Reuter reports from Lisbon.

The Mozambican National Resistance (MNR) spokesman in Lisbon said the group of eight was released to the International Committee of the Red Cross early yesterday morning on the Malawi frontier. The group included a Briton, a West German and his wife and daughter, three of them Jesuit missionaries.

Syrians raid hideouts

Syrian security forces raided suspected hideouts of Moslem Sunni fundamentalists in the north Lebanon port of Tripoli yesterday, security officials said. Reuter reports from Beirut. The Syrians were said to be searching for fundamentalists who they blamed for killing which killed an estimated 30 people in the city.

Unrest in Goa

About 900 para-military police reinforcements were deployed today in Goa as protests against a language policy spread.

Reuter writes from Bombay.

Junejo appoints slimmed-down Cabinet

PAKISTANI Prime Minister Mohammed Khan Junejo yesterday appointed a slimmed-down Cabinet of 12 full ministers and four ministers of state, but sources close to Mr Junejo said the Cabinet would be expanded in two further stages, Mohan-

med Aftab reports from Islamabad.

There were no new faces in the Cabinet, which is likely to increase. Opponents of the Government are suggesting that the Government is not tackling what it sees as ineffectiveness, inexperience and lack of

talent to guide the nation's economy.

Moreover, there appears to be no political significance in the changes. Political sources are suggesting that the device of having the Cabinet resign en masse at the weekend was simply to

Pakistan bids for nuclear weapons graphite

BY SIMON HENDERSON

PAKISTAN IS trying a different route to develop nuclear weapons apart from the operation of an unguarded uranium enrichment plant which has been the cause of much international concern.

Over the past two years it

has made several attempts to

buy large quantities of graphite

for use in nuclear reactors

producing plutonium, another potential nuclear explosive.

The attempts to order the

high-quality graphite, a form

of carbon which can be used

in "moderating" or controlling

some types of reactors, have

convinced the West that the

Government of President Ziaul

Haq has larger military nuclear

ambitions than previously

realised. Pakistan denies any plan to build nuclear weapons; its embassy in London says it has no knowledge of attempts to purchase graphite.

Western diplomats say that Pakistan's Kahuta enrichment plant is now enriching uranium from the natural level of 0.7 per cent of the isotope uranium-235, to the 20 per cent level needed to make an atomic bomb.

But they doubt whether the plant's output is enough to make more than 10 kg of sufficient

for one nuclear bomb.

Last year agents acting for

Pakistan attempted to buy more than 100 tons of graphite

through the Swiss office of

Union Carbide, the US chemical giant. The company con-

ceded this order was rejected when it realised it would not receive an export licence.

Using the graphite, Pakistan could build a reactor, not generating any power but producing enough plutonium to make one nuclear bomb a year. Such a reactor would not be considered by international safety guards.

Apart from doubling the number of nuclear bombs that Pakistan could produce, the graphite obtainable from Union Carbide is made artificially from petroleum coke.

Western experts decline to say where they believe the reactor would be built—it would take two years to construct.

The 1984 news agency report linked graphite purification with the Kahuta nuclear facility run by Dr Abdul Qader Khan.

Economic Outlook for FY1986-1987

(Year-to-year % change)

	FY1985 (Actual)	FY1986 (+5.9)	FY1987 (+3.7)
GNP (nominal)	+4.2	+2.2	+2.6
GNP (real)	+4.7	+3.2	+3.7
Private domestic demand	+4.7	(+3.7)	(+2.9)
Private final consumption	+2.6	+3.0	+3.3
Private housing investment	+3.7	+8.4	+4.0
Private capital investment	+12.6	+4.0	+4.1
Public demand	-1.4	+9.8	+1.0
(-0.2)	(+1.6)	(+0.2)	
Net exports	+19.0	-47.3	-23.3
(+0.7)	(-2.0)	(-0.5)	
Exports & others	+2.1	-4.8	-0.9
Imports & others	-1.8	+7.3	+2.2
Wholesale prices	-2.9	-10.8	-2.6
Consumer prices	+1.9	+0.3	+1.2

Notes: 1. Japan's fiscal year begins in April and ends in March.

2. Parenthesized figures indicate contribution of each component to GNP growth.

Moderate recovery

Now looking at corporate sector profits, future acceleration in the widespread penetration of reduced import prices is expected to improve corporate profits by helping to boost domestic demand, while concern for deterioration in profits exists mainly for export-related industries. In addition, with inventory adjustments completed by the end of the second half of fiscal 1986, inventory investments are expected to gradually recover from the beginning of fiscal 1987.

Furthermore, supported by the accelerating trend of industrial structure renovation, plant and equipment investment is also expected to bring about the first half of fiscal 1987, due to the fact that the U.S. business climate is forecast to enter a phase of moderate recovery and that the overall effects of the appreciated yen will have full effect on investment in export products will not further accelerate.

Furthermore, from the latter half of 1987,

AMERICAN NEWS

OECD FORECAST

Recovery of US economy 'likely to be extended'

By GEORGE GRAHAM IN PARIS

WEAKNESSES are starting to show up in the US economy, but the main forces acting on it are likely to extend its recovery. The Organisation for Economic Co-operation and Development makes in its latest report on the US.

The decline of the dollar, the virtual halving of the oil price, the Federal Reserve Board's accommodating monetary stance and the boom in the stock and bond markets should more than outweigh the negative effects of more restrictive government policies, the OECD concludes.

The factors which have strengthened the economy over the past three years are weakening, however, and there are a number of risks which could threaten the short-term outlook, it says.

Domestic debt is reaching record levels, raising doubts about the ability of the consumer sector to maintain its spending. Households now owe \$1.4 trillion, or 43 per cent of personal incomes in the second half of 1985 and the trend continued in 1986, the OECD says.

Household financial wealth has also risen sharply, but saving is likely to revert at some stage to a higher level, weakening consumption growth.

Corporate debt is also still high, although worries about companies' balance sheets have subsided. The OECD forecasts are based on a drop in after-tax profits and relatively sluggish capital spending next year, but there is the possibility that investment will be even weaker than projected.

Federal budget deficit reductions are expected to be beneficial for growth in the long-term, despite the short-term de-

Quebec rule on French public signs overturned

By TIM COONE IN BUENOS AIRES

THE QUEBEC Court of Appeal yesterday upheld the right to display publicly signs in English and other languages besides French.

It declared unconstitutional a clause in the Quebec French language charter restricting the language of public signs to French. It was supported by a majority of the inhabitants of the Canadian province. The court also said the clause contravened Quebec's own Charter of Rights.

Judgment had been awaited for months. It will fuel a debate on the language issue in Quebec. The language charter was sponsored by a separatist Parti Quebecois Government under Mr René Levesque. He was turned out of office a year ago by the Quebec Liberals led by Mr Robert Bourassa.

After its electoral defeat last December, the Parti Quebecois remained relatively quiet for a long time but recently it has seized on the language issue as a means to attack the Bourassa Government.

The projections, prepared under the OECD's usual assumption of unchanged exchange rates, are also vulnerable to the risk of a further broadening in the foreign exchange market.

The OECD forecasts that the decline so far in the value of the dollar should lead to a cumulative increase in manufactured export volumes of between \$25bn and \$300bn (£17.4bn to £20.9bn), or 0.6 per cent of gross national product, by the first half of 1988.

With the expected impact of devaluation on import volume growth, this should mean that the contribution of net exports to economic growth will amount to 0.3 per cent of GNP through 1987, compared with -0.9 per cent this year.

US ECONOMY				
Percentage changes except where otherwise indicated				
1985	1986	1987	1988 F	1989 H
Private consumption	2.5	3.8	3.0	2.6
Government spending	6.8	2.2	1.9	1.8
Gross fixed investment	7.7	0.9	2.0	4.3
Total domestic demand	3.4	3.5	2.6	2.7
GNP	2.7	2.7	3.0	3.0
Consumer price deflator	3.5	2.2	3.1	3.4
Unemployment rate (%)	7.2	7.0	6.7	6.5
Current balance (\$bn)	-117.7	-138.0	-134.5	-64.8

Source: OECD

LATIN AMERICAN economies grew by an average of 3.4 per cent in 1985 and the region's foreign debt grew by 2 per cent to \$302bn (£237bn), according to the United Nations Economic Commission for Latin America.

Preliminary annual figures showed that Latin America's terms of trade have fallen by 8.7 per cent over the past year, with a 20 per cent deterioration over the past five years.

The purchasing power of Latin American exports decreased by 9.7 per cent in 1986,

to increase their market share. It had earlier imposed curbs on machine tools from Japan and Taiwan.

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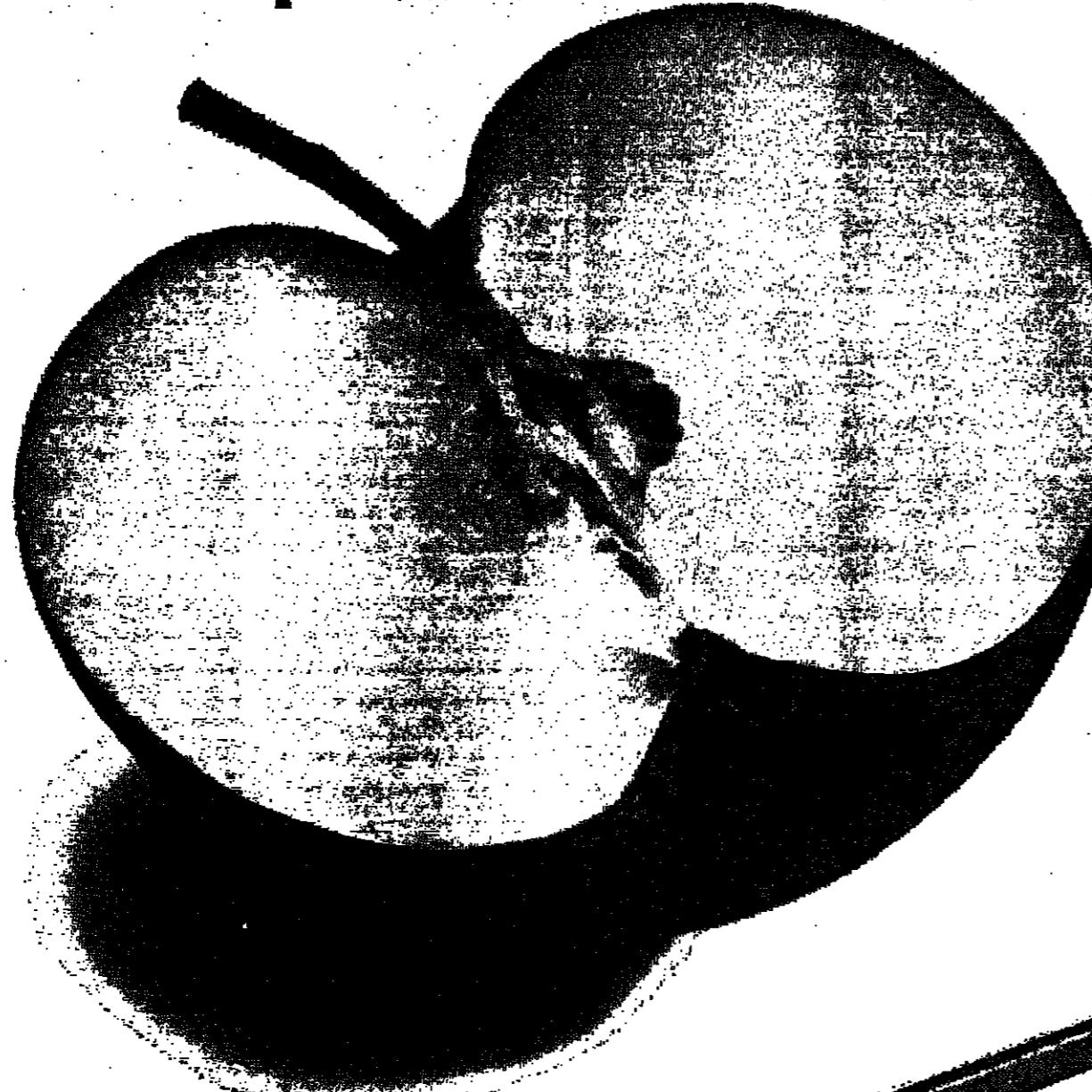
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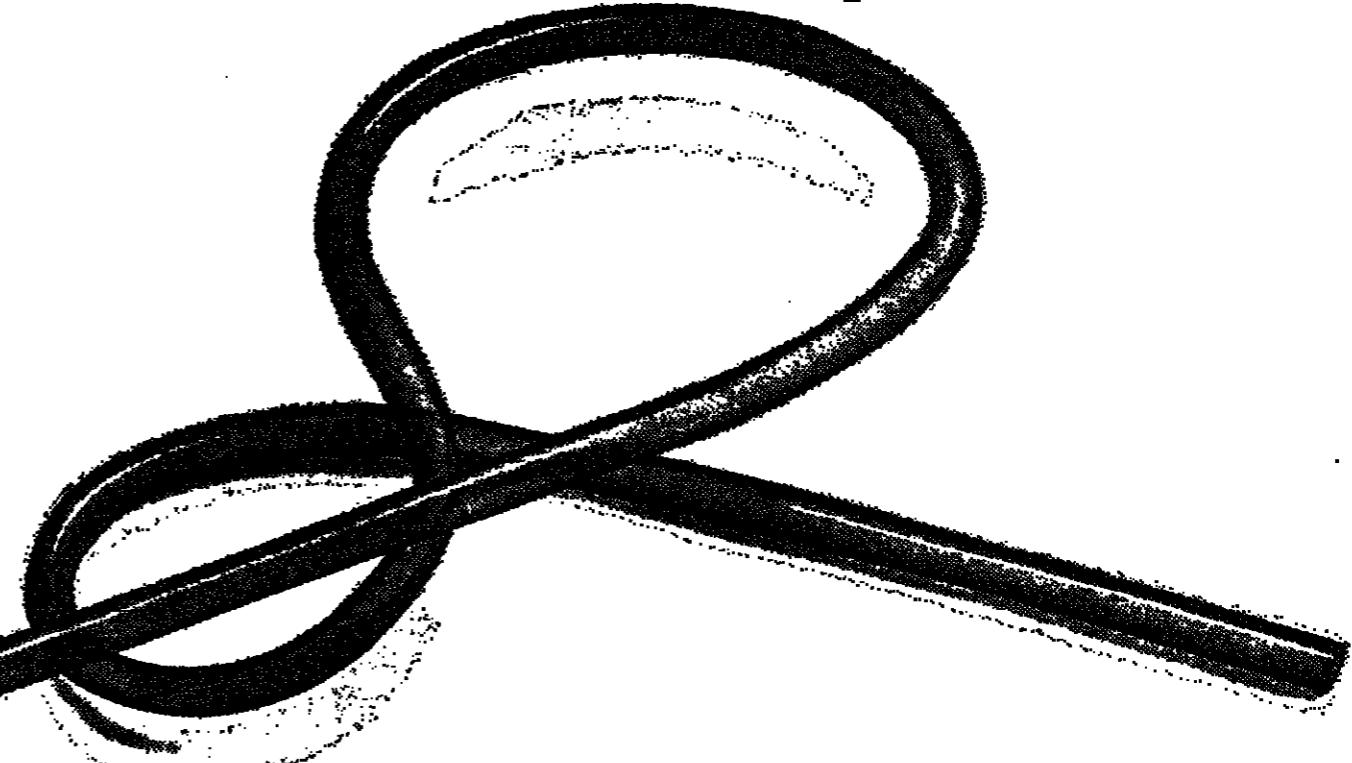
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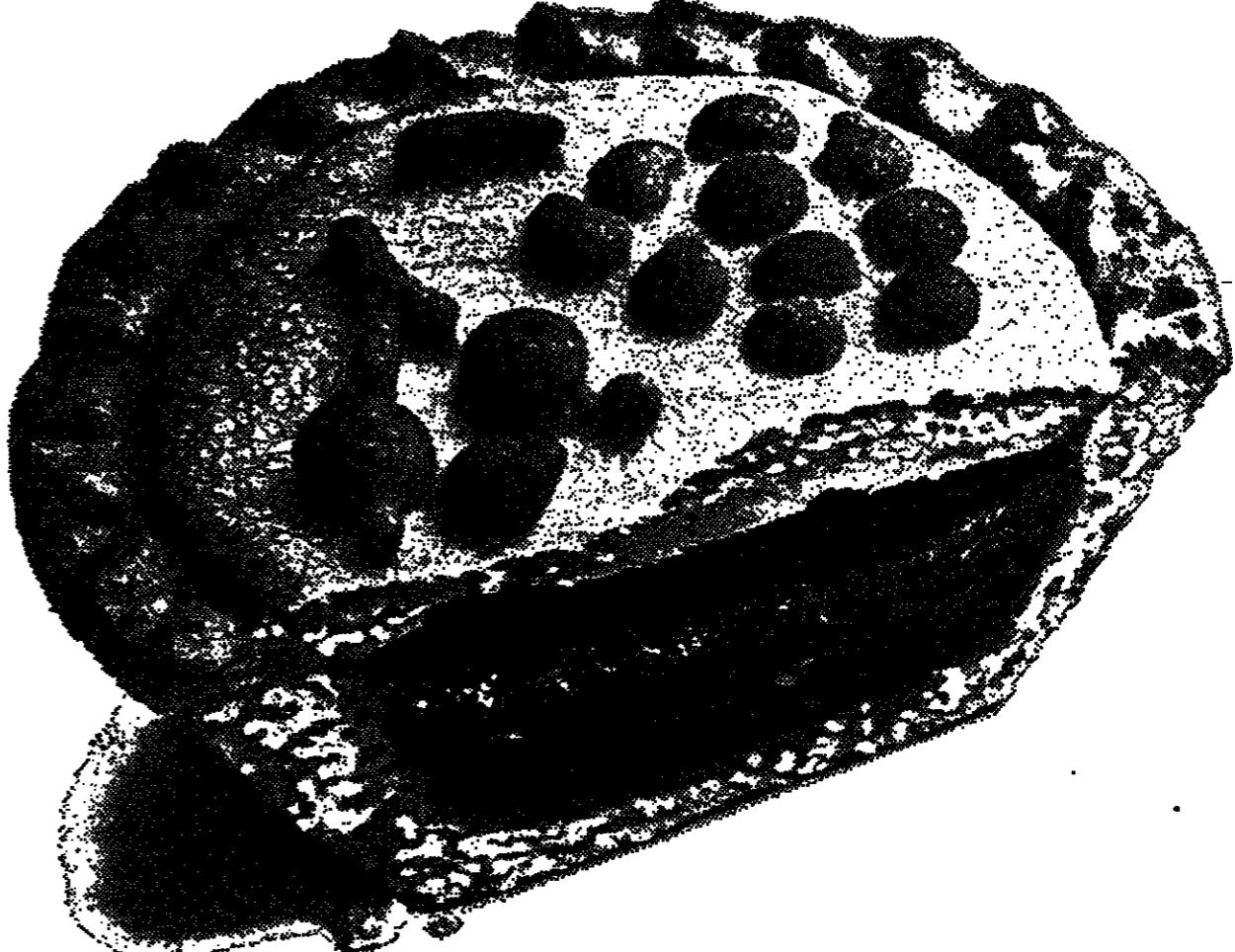
Last year our apples tempted Americans to part with 58 million dollars.



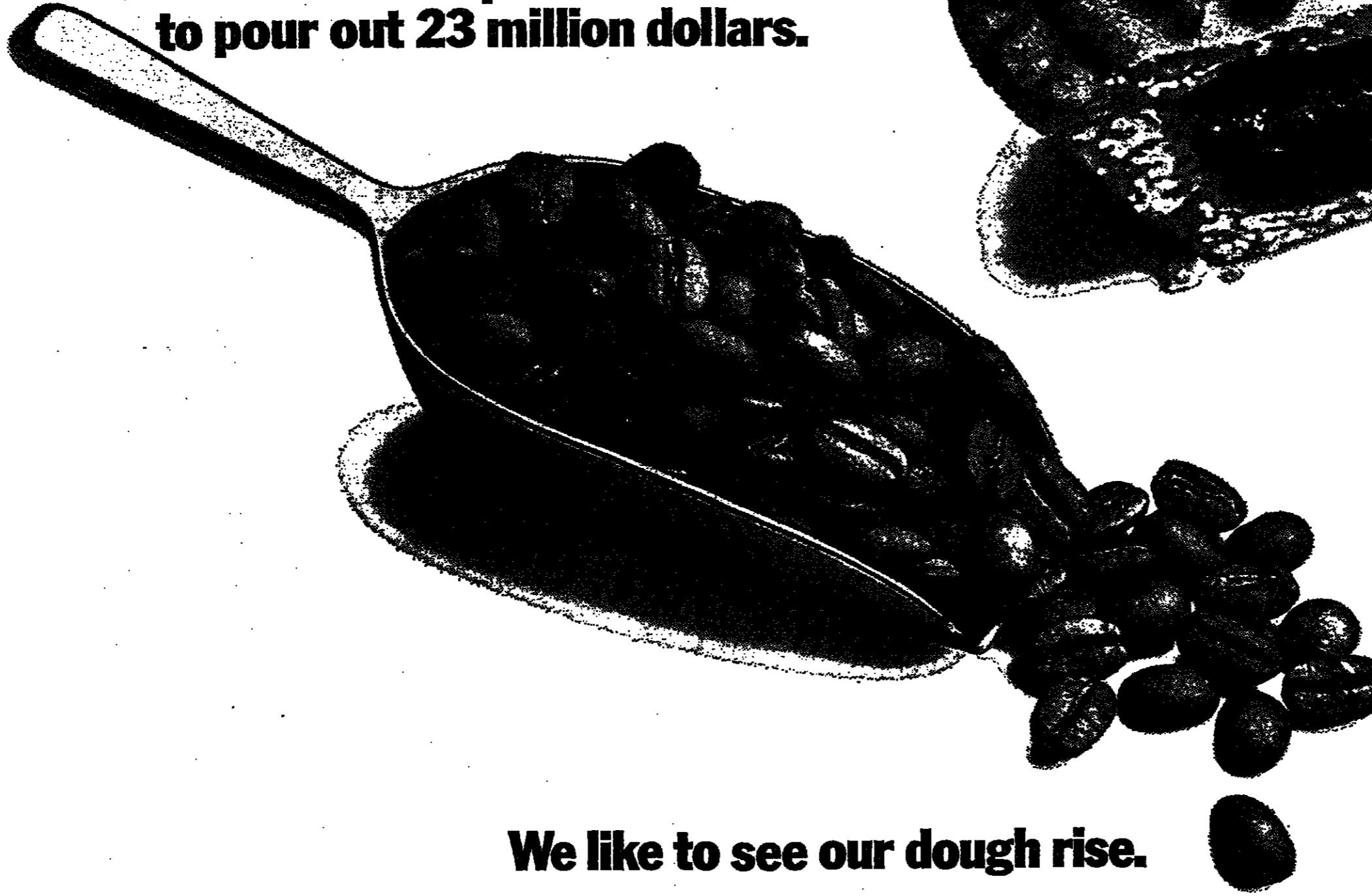
Our One-Cal soft drinks urged the British to shed 10 million pounds.



Our Mr. Kipling cakes persuaded the French to hand over 35 million francs.



And our coffee inspired New Zealand to pour out 23 million dollars.



We like to see our dough rise.

RHM

RANKS HOVIS McDougall PLC

RHM's 35,000 people in 12 countries wish you a very Happy Christmas and prosperous New Year.

MANAGEMENT: Small Business

Fleur de Lys Automobiles

How a baker turned to vintage deliveries

Christopher Lorenz reports on a novel engineering venture

WHEN Hong Kong celebrates the Chinese New Year next month's time, its residents will be able to enjoy an unusual new attraction: riding aboard two red 1920s-style luxury motorcoaches.

The 10-seater "courtesy coaches," which leave Southampton docks today, are the latest export from a small British family company with the exotic name of Fleur de Lys Automobile Manufacturing.

Based in former car showroom in the centre of Newark, Nottinghamshire, the first market town north from Mrs Thatcher's birthplace, Grantham — Fleur de Lys has been trading for little over two years. Yet its annual turnover has already topped £1.25m, more than 40 per cent for export, and it is on course for well over £2.5m in two years' time, when exports could be taking as much as 70 per cent.

The prime business of Fleur de Lys is the manufacture of what Len Terry, one of its directors, calls "mobile advertising hoardings": £16,000 payment vintage delivery vans, emblazoned with their owners' liveries and signwriting for all the world (especially potential customers) to see. The Hong Kong coaches, bound for the Macau Tourist Board, are simple conversions of the company's standard product, a 15 cwt van called the "Newark."

Since it first went on sale in September 1984, "Newarks" have been bought singly or in pairs, by a long list of High Street names in Britain, ranging from Safeway and Asda supermarkets to Bass beer and Wall's ice cream, as well as a host of specialist wine merchants, florists and chocolate makers — and even a City of London auditor.

Outside the UK, "Newarks" have already been sold in 11 countries, in addition to Hong Kong. As well as the more obvious European markets (France, West Germany, Italy), they can now be found on the roads of Portugal, Greece, Canada and the US. In all, 125 vans have been sold in the UK and abroad, and, with a labour

force of 60, production is now running at about seven vehicles a month, with a three-month order book.

If the business continues to thrive, and the nostalgic advertising market shows every sign of growing around the world — the company's main problem will be containing its expansion within manageable limits.

Fleur de Lys took its name, its international character, and its strong financial backing, from the company which gave it birth, Fleur de Lys Patisseries. Founded in North London by a Greek Cypriot, Andreas Liveras, the patisseries manufacturing business moved 130 miles north to Newark a decade ago in order to find the space to expand. It then started to grow with a vengeance.

Automated

From an annual turnover of some £200,000 at the time, it has expanded 40-fold in the current year's £8m by specialising in the latest from France: a range of glass fibre vans (either Ford Transits or Leyland Sherpas) and putting new glass fibre shells on them, to give fully-integrated manufacture.

Engines, transmissions, suspensions, electric and so forth are all bought from Ford — the van carries a Ford warranty and is serviced by Ford dealers worldwide. The chassis is built by Fleur de Lys, the wheels are specially supplied, and all assembly work is done in Newark.

Another departure was the decision to use heavy sheet steel bodywork instead of glass fibre. Kyriacou, who was made managing director at the tender age of 25, justifies this on several grounds, including solidity and ease of repair.

The company's bottom-up design of its own van has also eased it through the complicated and expensive process of getting government approval for some of the van throughout the European Community, an exercise which cost not far short of £100,000 and occupied the first 15 months of Fleur de Lys' existence between June 1983 and September 1984.

The even more costly American approval procedures — on a van which uses many Ford of America components — have taken much of the past year, and are now virtually complete.

To the obvious criticism that this high degree of vertical integration is risky for such a young and small company, Kyriacou points to the strength of the family empire's financial resources. Nearly £1m has been invested in the business so far.

France and Germany already showing signs of catching on to the attractions of promotion through nostalgia (plus a tinge to February), and the only form of outside financing is a £500,000 bank overdraft facility; Kyriacou stresses that this has not been fully used.

The soft-spoken but fast-talking young tycoon is also underpinning the family's long-term ambitions for the company. When his father-in-law first decided to turn his patisseries business into a mass manufacturer, producing ahead of demand, he faced similar criticism from cautious small competitors. But, with the help of his son (who now runs Fleur de Lys) and Kyriacou, both of whom learned their management skills entirely on the job, Liveras went for the big time.

"We're used to manufacturing on a large scale, and financing it," says Kyriacou. He also points out that staff motivation and teamwork benefits from "having a factory full of guys working rather than being forced to react to peaks and troughs."

His ambitions for the business are grand indeed. Against sales of about 75 vans in the current year, he is going for at least 100 in 1987-88. "If we succeed in the US, it'll be double that," he predicts — though this would nearly triple the company's turnover in barely 12 months.

Even with 100 vans on Britain's roads, roughly as many as its two main coachbuilder-competitors, Kyriacou considers that "we really haven't tapped the UK market yet." And with European countries such as



Kyriacou: vertical integration backed by the family empire's financial resources
Roger Taylor

France and Germany already showing signs of catching on to the attractions of promotion through nostalgia (plus a tinge to February), and the only form of outside financing is a £500,000 bank overdraft facility; Kyriacou stresses that this has not been fully used.

Though only 25 vans are operating abroad so far, Kyriacou is already starting to face up to the challenges of whether to continue relying on agents or to invest in the overheads of going direct. In Germany, where six vans have been sold, Kyriacou's agent will join his staff as a full-time employee early in the New Year. Apart from Greece, all other overseas markets are currently being made through agents, though a third exception could soon be made in the most attractive market of all, the United States.

Debugged

Apart from eight vans sold direct from Newark, Kyriacou has consciously held back from the US market until he could demonstrate beyond all doubt that the product is totally debugged and thoroughly proven. He is currently negotiating with an agent in Palm Beach, Florida, of whom he has high hopes. If the talks fall through, he will probably go direct, choosing to focus on California instead of Florida.

He is well aware of the costs of running his own US showroom and sales staff. "But if there's a market, you've got to tap it," he declares. "If you don't, you're likely to lose it altogether to someone else."

In what one suspects is true

Levitas family style, Kyriacou refuses even to consider making a five-year plan for the business. The bank, of course, demands a three-year budget, but anything more would clearly not be worth the paper it was written on. Through the company has a thoroughly professional computerised accounting system, and keeps very tight control of its purchasing and workflow, it gives the impression of very much thinking and acting on its commercial feet.

Thus, although Kyriacou stresses the obvious production cost advantages of sticking with one basic product — plus a small range of variants — he seems prepared to accept special custom-made jobs if the contracts are large enough.

More dramatically, he is considering making a major new departure into a high-volume, modern specialist vehicle which would transform Fleur de Lys into a medium-sized company almost overnight, taking it into competition with much larger motor manufacturers. If the still-secret project gets to the stage of full production, it will require outside finance.

Even in the absence of this big but risky leap forward, Kyriacou is clear that he will soon need to enlarge his management team in order to ease the heavy burden which currently rests on his shoulders. But he is unlikely to change his long working day, which starts at 6.30 just as it did when he was down on the bakery floor, or out on the road "learning to be a manager as I went along."

A USEFUL BOOKLET

now in its fourth edition, has just emerged from accountants Bledsoe Hamlyn, which outlines 220 assistance and incentive schemes offered to British business by the UK Government and the European Community. It's in this booklet that the third best-kept secret in the country, says Bledsoe Hamlyn, nine schemes have been withdrawn, and a further 33 schemes have been added or substantially amended.

Among the additions or amendments of particular relevance to the smaller business is "Business and technical advisory services: support for marketing." This provides financial assistance for independent firms with up to 500 employees towards the cost of employing a specialist marketing consultant to help in developing marketing strategies and an overall marketing plan.

Among British Coal special funds is "British Coal Enterprise Ltd: loan finance." This provides funding towards creating new or alternative job opportunities in traditional coal mining areas and the only way for a small business to ensure that accidents and ill health are avoided is to identify the hazards it faces and the precautions needed to deal with these, and then to make sure the precautions are followed systematically. Advice on how to comply with health and safety law and regulations is available from local Health and Safety Executive area offices, which are listed in telephone books.

THE LONDON Enterprise Agency has introduced a series of seminars aimed at offering established and budding entrepreneurs practical and financial training in a variety of disciplines. These include selling, sales promotion, book-keeping, marketing, basic accounting and ways in which to find new products. The seminars begin on January 7 and continue to March 11. The venue is the Royal College of Art, Kensington Gore, London SW7. Further details from the London Enterprise Agency, 4 Snow Hill, London EC1A 2DL.

NOTICE OF REDEMPTION

To the Holders of

ENTE NAZIONALE IDROCARBURI

E.N.I.

(National Hydrocarbons Authority)

7% Bonds 1988, due January 15, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Sinking Fund for the Bonds of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has selected by lot for redemption on January 15, 1987 at the principal amount thereof \$6,772,000 principal amount of said Bonds, as follows:

Outstanding Bonds of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers
Ending in the Following Two Digits:

00 02 04 06 08 10 12 14 16 18 20 22 24 26 28 30 32 34 36 38 40 42 44 46 48 50 52 54 56 58 60 62 64 66 68 70 72 74 76 78 80 82 84 86 88 90 92 94 96 98

Also Bonds of U.S. \$1,000 Each of Prefix "M"
Bearing the Following Serial Numbers:

1016 4516 7316 10316 11016 12816 15116 17916 21216 22416 24016 25016 27416 30716 31316

On January 15, 1987, these will become and be due and payable upon each Bond the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment of public and private debts, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Exchange, New York, NY 10015, or (b) subject to any laws and regulations applicable thereto with respect to the payment of money or otherwise in the country of any of the following offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banca Commerciale Italiana in Milan or the main offices of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Kreditbank S.A. Luxembourg in Luxembourg-Ville.

Bonds surrendered for redemption should have attached all unmatured coupons appurtenant thereto. Coupons due January 15, 1987 should be detached and collected in the usual manner. From and after January 15, 1987 interest shall cease to accrue on the Bonds herein designated for redemption.

ENTE NAZIONALE IDROCARBURI
By: MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, Fiscal Agent

December 16, 1986

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identification number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number, Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

The Royal Air Force Benevolent Fund repays the debt we owe



The Royal Air Force reached a peak strength of 1,200,000 in 1944 and more than 1½ million men and women served during the war years.

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Each year demands on the Fund are increasing as the survivors of World War II and their dependents grow.

Royal Air Force Benevolent Fund

67 Portland Place, London W1N 4AR Tel: 01-580 8343

Registered under the War Charities Act 1940 and the Charities Act 1960 Registration No. 207327

older and increasingly vulnerable to infirmity and economic hardship. To carry on its work, the Royal Air Force Benevolent Fund must raise over £7,000,000 annually.

We need your help. Every donation we receive means we have more to give. Please remember the Fund in your Will; advice on legacies, bequests and covenants is gladly given. If you know of anyone who might qualify for help from the Fund please let us know.

Company Notices

NOTICE TO HOLDERS KUWAIT ASIA BANK E.C.

US\$40,000,000

FLOATING RATE CERTIFICATES OF DEPOSIT 1987/88
Notice is given pursuant to condition 4 of the certificates of deposit (the "Certificates") that any holder of the Certificates shall have the option to have his Certificate(s) repaid by the Kuwait Asia Bank E.C. (the "Bank") at any time on the date of the floating rate of interest. The commencement of the period for deposit of the Certificate(s) for redemption pursuant to condition 4 shall be 25th December, 1986. The final date for presentation of the Certificate(s) shall be 26th January, 1987.

Holders wishing to exercise their option to redeem their Certificates under condition 4 of the said deposit conditions may do so by giving notice to either Kuwait International Investment Co. S.A.K. at its principal office, 10th Floor, Block 1, al Sabah Commercial Complex, Safat, Kuwait, or Morgan Guaranty Trust Company of New York, 30 West Exchange, New York, NY 10015, or to Chemical Bank, 180 Strand, London, WC2R 1EX.

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9.50	32.00	
12.00	41.00	
13.00	44.00	
12.00	41.00	
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12.00	41.00	
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—	—	All prices exclude VAT
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FINANCE CORPORATION NV



December 1986

We are pleased to announce that

Christopher Kembell

has joined our firm as
Executive Managing Director

UK NEWS

Leading Liberal MP killed in crash

By Tom Lynch

MR DAVID PENHALIGON, the Liberal MP for Truro in Cornwall, south-west England, was killed in a road accident in his constituency yesterday. He was 42.

Mr Penhaligon had been on his way to St Austell for an early morning visit to Post Office workers when his car was in collision with a van on black ice. A doctor found him dead at the scene of the accident.

The van was also in collision with a bus before bursting into flames. Its driver was seriously injured, but nobody on the bus was hurt.

Mr Penhaligon's death shocked his fellow Liberals and politicians from other parties. He had a reputation for plain speaking leavened with wit and delivered in a rolling Cornish accent.

Mr David Steel, the Liberal leader, said Mr Penhaligon's death was "a shattering blow" to his family, his constituency and his party. He praised his personal warmth, his communications skills, his dedication to the party and his role in its revival.

Mr Penhaligon won Truro at the second attempt in October 1974, taking it out of Conservative hands



David Penhaligon:
direct and witty

for the first time in nearly 25 years. His majority was then only 464, but his dogged defence of constituency interests helped to push that up to over 10,000 at the last general election.

He had been parliamentary spokesman for his party on most of the major domestic policy areas since 1977 and was latterly its spokesman on economic affairs. He was president of the party last year.

Mr Penhaligon was a strong supporter of the alliance with the Social Democratic Party in its early days and pressed for closer links between the parties with an eventual aim of merger.

The loss of such a vigorous and effective campaigner will be felt keenly by the Liberal Party as it prepares for the next general election and Mr Penhaligon's death will be a particularly severe blow to Mr Steel.

After supporting Mr John Pardoe in the 1976 leadership election, Mr Penhaligon became one of the senior figures strongly supporting Mr Steel behind the scenes. Mr Steel paid tribute yesterday to "a really decent, sweet man with a wonderful sense of humour and of independence."

Dr David Owen, the SDP leader, described Mr Penhaligon as "colourful, charismatic and courageous" and said his death would leave "a terrible, terrible gap in our political life."

Mr Penhaligon was one of Mr Steel's firmest supporters among the party's senior figures. In arguing his economic portfolio, he was seen as a solid force for common sense behind the scenes, but in public he often seemed uncomfortable with the intricacies and detail of the economic debate.

He was much sought after by broadcasters for the direct and witty style which made him such a successful speaker, but the Cornish bantam so loved by his audience sometimes dulled the impact of his serious arguments.

LHW Futures rejected by regulatory body

By HAG SIMONIAN

LHW Futures, the controversial futures broker which employs high-pressure selling techniques to sell futures contracts to private investors, has been turned down as a member of the Association of Futures Brokers and Dealers, the newly created self-regulatory body for the British futures industry.

The decision, which is being appealed against by LHW, could effectively put it out of business unless it can persuade the Securities and Investments Board to give it direct authorisation.

LHW, which claims to have the largest list of private clients among the UK's futures brokers, is the first firm to be rejected by the AFBD, which was set up in August.

The decision will not affect LHW immediately. However, it could prove devastating when the new Financial Services Act comes into operation. The act will make membership of a self-regulatory organisation

tion a prerequisite for selling investments to the British public.

Moreover, membership of the AFBD will also be essential for LHW to continue to trade on British futures exchanges. In February, LHW lost its appeal to join the London International Financial Futures Exchange.

The decision, which is being appealed against by LHW, could effectively put it out of business unless it can persuade the Securities and Investments Board to give it direct authorisation.

LHW, which claims to have the largest list of private clients among the UK's futures brokers, is the first firm to be rejected by the AFBD, which was set up in August.

The decision will not affect LHW immediately. However, it could prove devastating when the new Financial Services Act comes into operation. The act will make membership of a self-regulatory organisation

advisable to comment on suggestions that LHW had tried to stop the AFBD making its decision public.

LHW has received considerable adverse publicity as a result of its selling methods and the high commissions it charges. Although the

firm says it stopped telephone "cold calling" at least two years ago, it makes considerable use of commercially available mailing lists of potential clients. It also advertises extensively.

However, the firm makes very clear the volatile nature of futures investments in its literature, according to Mr Brian Edgley, its managing director.

LHW, which is privately owned and employs about 150 people, has been extremely successful since being set up some five years ago. The firm has more than 6,500 clients and earned about £30m in gross commissions in 1985.

Mr Edgley was reluctant to com-

ment on LHW's options should its appeal fail, saying "we would prefer to look to the appeal as it stands."

LHW claims the information on which the AFBD reached its decision was incorrect.

GEC gives notice of possible 1,750 Nimrod redundancies

By DAVID BUCHAN

GEC has served legal notice to the Government and to its trade unions that it may have to make as many as 1,750 employees redundant in its avionics and computer divisions following the cancellation of its Nimrod airborne early warning (AEW) project.

But the company said yesterday it would do its best place workers, particularly skilled technicians, elsewhere in the group. GEC said it hoped the final Nimrod redundancy total would be considerably fewer than 1,750.

The GEC Avionics factories affected are at Boreham Wood, Redditch and Hemel Hempstead, all in southern England, while the two GEC Computers factories affected are at Boreham Wood and at Dunstable, also in the south.

Goldman Sachs will move to Fleet Street

By PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

GOLDMAN SACHS, the US investment bank, has ended its search for a permanent London home and is to buy the Daily Telegraph site and adjacent properties on Fleet Street.

Mr Brian Maier, who handles the Goldman Sachs property interests, said yesterday that the price remained confidential. But the seller, Rothschild Developments, had planning permission for a tower building on the site which would have been worth about £160m. Mr Maier said Goldman Sachs would not be spending that amount.

Rothschild Developments is a private company controlled by Mr Greenville Mitchell. It has leased to the City of London School, by the River Thames, and for the old Royal Mint site near Tower of London.

The disclosure of Goldman Sachs's plans follows quickly on the heels of News International, controlled by Mr Rupert Murdoch, had won planning permission for the redevelopment of the News of the World printing works into a building for the financial services sector.

Safeway Foodstores profits rise by 40%

By CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

PRE-TAX profits at Safeway Foodstores, the UK arm of the private US supermarket group, rose more than 40 per cent last year to £43.76m from £31.2m.

Sales were up 23.2 per cent at just over \$1bn for the 53 weeks ending in October.

The company, which is expected to be sold shortly to help relieve its parent's debt problems, said its 4.2 per cent net margin on sales for the year was the best since it started trading in Britain 24 years ago.

The sales increases were helped by the opening of 12 new stores during the year, which brought the company's total to 131 and helped keep it on target to have 150 supermarkets operating in 1988.

The first new store of the current financial year was opened in Kent by the Argyll group.

earlier this month, and the next is scheduled for February 1987.

Announcing the results, Mr Terry Spratt, chairman and managing director, said he had deliberately not dwelt on the possible effects of the parent company's recent management buy-out - which led to the announcement that it was "willing to consider" the sale of its UK interests.

The UK business had not been affected. "The figures are all the more remarkable in view of the unwaranted press speculation and inaccurate reports which also could have undermined the great support of our suppliers and the confidence of our customers," Mr Spratt added.

Companies believed to be interested in buying Safeway include the Argyll group.

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FINANCIAL TIMES

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Tuesday December 23 1986

The oil price roller-coaster

A YEAR ago, adventurous analysts were predicting that the oil price, then close to \$30 a barrel, might fall as low as \$20 in 1986. In the event, the price plunged precipitately, dipping below \$10 for the first time, appropriately enough, on April Fool's Day, before stabilising at around \$15 in the autumn. Ironically enough, as December draws to a close, the oil price forecasts of late 1985 are beginning to look realistic again: the reassertion of discipline within Opec makes a \$20 price a distinct possibility in 1987; the futures price for February is already close to \$18, the cartel's immediate target.

Price threshold

Most observers agree that Opec is now showing a remarkable degree of unity. Saudi Arabia and Iran, for once, are pulling together and there seems reason to suppose that members will not cheat on the demanding new production quotas, at least in the initial stages of the agreement. Whether this demonstration of collective purpose will prove sufficient to stabilise the oil price at a significantly higher level depends on many factors, not least the reactions of non-Opec producers and the speed with which the large overhang of oil stocks can be absorbed. Rises seem likely if only because a stable price of around \$18 would gratify so many interests outside the Gulf. A 20 per cent rise in the oil price from prevailing rates would bring sizeable relief to the energy sectors in the US and UK and to oil-exporting developing countries such as Mexico. The big oil companies have long regarded \$18 as uncomfortable close to the "pain threshold" of \$16, and their strategists argue that such a price is too low to ensure an optimal long-run commitment to exploration and conservation. Such arguments cannot easily be dismissed even if they do contain a liberal dose of self-interest.

Saudi strategy

Such oscillations are not a reflection of genuine fluctuations in demand and supply or in long-run expectations; they mainly reflect power-play within Opec — the "Saudi" strategy, initiated by Sheik Yamani, the former oil minister, of flooding the oil market in order to bring recalcitrant members of the cartel to heel.

The fact that, after a harrowing 12 months, the Saudi strategy is showing signs of bearing fruit is very much a mixed blessing for Western oil consumers. A united Opec dominated by moderates may be preferable to chaos but it will not guarantee either a stable or an efficient price for oil in the longer-term.

Gorbachev and human rights

IS THE return from exile of Dr Andrei Sakharov to Moscow today a tactical manoeuvre to defuse the Soviet human rights issue in the eyes of the world or a sign that Mr Mikhail Gorbachev is taking practical steps to limit the arbitrary use of Soviet state power against the individual?

The real motives of the Kremlin are a mixture of the two. Soviet self-interest and the more liberal atmosphere under Mr Gorbachev both argued against Dr Sakharov's continued detention. His seven years in exile in the city of Gorki had failed in its original intention of silencing his voice and had, if anything, exalted his status as a martyr.

Dr Sakharov's detention also seriously undermined Mr Gorbachev's efforts to improve the Soviet image in the world. The Kremlin now gives a high priority to removing itself from the centre of US demonology as "the evil empire." Soviet foreign policy makers cite with satisfaction US and West European opinion polls showing a reduction in distrust of Soviet intentions.

In these circumstances Mr Leonid Brezhnev's policy of repressing internal dissent in the Soviet Union by imprisoning or exiling its leaders had become a political liability. The price paid in discrediting the Soviet Union abroad was completely out of proportion to the threat posed to the regime by a few hundred dissidents at home.

Deft manoeuvre

This sensitivity to adverse publicity in the West benefits prominent individuals whose cases have become well known abroad such as Dr Sakharov or Irina Ratushinskaya, the poet who arrived in Britain last week after her sudden release from jail. But the most important question is to what degree these symbolic releases indicate an improvement in the civil rights of 280m ordinary citizens of the Soviet Union.

Here the signs are optimistic — less because of the release of Dr Sakharov, which could be explained as a deft manoeuvre in Soviet power relations, than because of the other measures taken by the Soviet Government last week. Since Mr Gorbachev came to power there has been greater openness over economic and social failings of

not been characterised, as many hoped, by outstanding growth. In the industrialised world, real GNP has risen only by about 3 per cent in 1985 and 4.7 per cent in 1984. Contrary to expectations, lower oil prices have been associated with a loss of economic momentum.

There are many reasons for this. The OECD stresses that the lack of growth is partly a timing problem: in many countries, such as Japan, the benefits of lower energy prices have been passed through only in part to the final consumer. More fundamentally, a change in the price of any commodity is bound to create both winners and losers; the purchasing power gains of rich industrialised countries have been offset by the income losses of oil producers who have cut back savagely on imports. This should not seem surprising: it would be odd indeed if the growth rate of the world economy could be substantially changed merely by a change in the relative price of a single commodity.

The main lesson from this year's extraordinary events in the oil market is surely that excessive volatility in the price of a key commodity is in the interests of neither producer nor consumer. A roller-coaster which carries oil prices from a high of \$30 down below \$20 all the space of 12 months is an economic menace.

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chairman and chief executive in May he has lived up to his reputation as a manager who thinks hard then acts quickly.

The underlying objective remains the one stated in the April annual report: "The return of all the constituent businesses, either together or separately, to the private sector as soon as practicable."

Mr Thatcher felt that the previous Rover management team was dragging its heels on this score. Not so Mr Day. He has confirmed the former management's decision to sell a majority shareholding in the Unipart spare parts business to a group of financial institutions and that Leyland Bus will be the subject of a management buy-out.

He has given the go-ahead for the disposal of Iset, Rover's computer services company, JRA, its Australian subsidiary, and Llanelli Radiator, a components producer which does not rely solely on Austin Rover for its business.

Earlier this month Mr Day also announced that he had found two potential partners for Leyland Trucks, Land Rover, the centre of a political row which stymied an earlier merger plan between Leyland Trucks and General Motors in the US, will be retained for another two or three years when it might then be in good enough shape to be floated on the Stock Exchange.

Since Rover is destined to be a much smaller group Mr Day has felt able to dismantle the old management structure that split it into two divisions — cars and commercial vehicles — bringing control back to the centre.

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The main cause of the financial problems has been Rover's weakening hold on the UK car market. Although the November market share — aggravated by the uncertainties caused by Mr Day's management changes — was untypically poor, the 18 per cent year-end tally compares with 15 per cent in 1985. UK unit sales this year will be down from 224,000 in 1985 to about 200,000.

Against this, Mr Day does

have some positive factors to report. The company has had its best year since 1979 in continental markets, thanks to the effort made to strengthen the dealer network there and the availability of new models.

Science in the dock

Richard Owen, managing partner of Touche Ross Management Consultants, is taking on two new, and wildly different, jobs.

He is the new chairman of the Management Consultancies Association, representing the 30 leading consultancies practising in Britain.

And as "something completely different" he is heading a Home Office-backed review of scientific support for the British police forces (outside the London Metropolitan police) which must report by early next summer.

The British forensic service, which used to be acknowledged the best in the world, has been running into difficulties. It employs some 500 people on the scientific side, and as many again on the fingerprinting service. The Home Office, and the 43 client police forces have started asking whether they are getting proper value for money from the seven provincial forensic laboratories in the service.

Owen says his job is to conduct nothing short of a "fundamental review." In that process

he has the blessing of both the Government and the Association of Chief Police Officers. His review team will be confidential in its make-up, consisting of three senior policemen and three leading forensic scientists, together with two Touche Ross consultants.

The police are laying more weight than ever before on the usefulness of forensic methods.

Owen explains it thus: "Police chiefs say they would rather have one more forensic scientist than two more policemen."

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Letters to the Editor

Politicians, employment, nerve and bold initiatives

From Mr R. Hammond-Chambers

Such a situation for it would merely be treating the symptoms, not the causes of the problem. Just as democracy is the least perfect of all political systems, so private markets are the least imperfect of all systems that allocate economic resources. Just as there are serious consequences of forsaking democracy, so there are serious results of government interference in the economy; most importantly we are suffering the results of them at present — the long dole queues.

I must take issue with his suggestion that some rebash of yesterday's bold failures, namely Government's controls on wages (and then inevitably, though not mentioned, prices, rents, etc) would readily be accepted by the public. After all, the dole queues in Europe are not greater than ours.

Our current unemployment both in Britain and in Europe, stems from a number of events from the past, the most significant of which has been price and wage controls. From 1986

when controls were introduced in Britain by Harold Wilson's Government, unemployment grew from approximately 300,000 to approximately 1.2m (a four fold increase) when they were finally removed by Mrs Thatcher's Government during its first year of office. There is no question of doubt but that increasing competition has brought about a much-needed increase in the work ethic and efficiency of the British productive economy and the consequence has been the loss of hundreds of thousands of politically induced but not economic jobs. The process of producing an economic turnaround for Britain necessarily involves a change of job for

many people and unemployment results while it happens.

In time, surely a more extended period of time because of the time controls were in force, the unemploying of unproductive jobs will fall below the number of new productive jobs being created and unemployment will begin to fall. Again, the cure is painful but it is the sound approach to producing high levels of long term economic growth.

It took great courage of Mrs T's Government to start down this road and at the time was considered, at the very least, a bold course of action because of the intermediate consequences.

R. Hammond-Chambers,
1 Charlotte Square,
Edinburgh.

Agricultural reform in the EEC

From Sir Henry Plumb, MEP

Sir — Your excellent editorial (December 17) on CAP reform correctly analyses the various pressures that have been brought to bear on the council, resulting in the historic reform package in the dairy and beef sectors.

The European Parliament's insistence for reform of this type in the past year, as you rightly point out, erratic.

Last year, for the first time, the Parliament's report on the farm sector showed that the farm lobby's domination of the "farm lobby" was over, but that the farm lobby itself had become convinced of the need for radical reform.

Conservatives in the European Parliament have played a crucial role in this process ever since 1979, and I might modestly

Market for opposed takeovers

From Mr M. Taylor

Sir — Mr Edgar Palamonti's article (December 16) against all contested takeovers both here and in the United States, has always encouraged the small investor and has from the very beginning sought to ensure that beginners (who are left alone to run their companies) become, wherever possible, shareholders so that they might make their business decisions with the shareholders very much in mind.

A shareholder who invested £100 in Hanson Trust in 1984, took up rights over 22 years costing £2,900, today has an investment worth some £70,000. We now have 165,000 shareholders more than 10 times the number in 1978, since when earnings per share have increased more than eight times. Hanson Trust, for one, does not believe that either its small or large investors have been ignored.

Martin G. Taylor,
180 Brompton Road, SW3.

Keep Private Eye going

From the Chairman, Prowsing Holdings

Sir — John Lloyd's excellent article (December 15) makes one wonder if the outcome of the Maxwell case against Private Eye is a lesson from heaven or a bell from hell. I have a great deal of sympathy for those from all walks of life whose names appear in the Eye, often, I think, without justification. I have no idea into what classification the readership of 240,000 breaks down but from those in industry that I have talked to in the past most of them seem to like to read the Eye because there is no smoke without fire, quite apart from the fact that some of the items do no harm to anyone and are quite amusing.

Mr Lloyd makes a very good point in his final paragraph and for this reason alone I hope the Eye will be able to regain some of its former vigour which certainly would not be the case if the news and gossip is toned down as he suggests. Subject to outlets remaining unblocked future circulation will no doubt give many readers the answer they may seek.

P. B. Prowsing,
Burgh Street,
Ruislip, Middlesex.

Mercantilism, aid and mixed credits

From the Director, Export Group for the Constructional Industries

Sir — There are a remarkable number of errors in Christian Tyler's piece about aid and mixed credits, starting with the headline "Mercantilism costs money" (December 15), a statement about which I am sure the world's most successful mercantilists, the Japanese, would be glad to learn more as they prepare to receive the remains of the British motor-car industry from a generous and avowedly non-m mercantilist British Government which if it can find anything to go by will probably pay them to take it.

The reason that the Government (fortunately for us all) has not adopted policies based upon the now almost forgotten report by the group of civil service economists under the chairmanship of Ian Byatt of the Treasury is that far from the report being a "demolition job" it was the report itself which was demolished: their "alarming cost calculations" were shown to be based on the usual kind of unsubstantiated assumptions which we are accustomed to hear about from the Treasury, rather than an empirical data. There was also a fair mixture of polemic, typified by describing aid to developing countries as "subsidies to exports," or in Christian Tyler's words "hand-outs."

The fact that some French economist has found in French aid policy something contentious to write about changes nothing; one would be hard put to find anyone less competent to pronounce upon whether "the

wrong industries were exporting the wrong products to the wrong markets" than a professor of economics unless it were a civil servant or a politician. Incidentally, if I remember correctly, the Japanese are significant contributors to the Trade Policy Research Centre which has published the professor's pamphlet.

As for the discussion at the Organisation for Economic Co-operation and Development, it is the Japanese who are refusing to change the rules, and why should they, since the rules might have been written specifically for them? It is Britain with its very few aid budgets entitled to high interest rates which finds the concessionary rules working against its international contractors. This makes it very difficult to challenge the Japanese in contracts for large projects in third countries, since they have endless amounts of money to spend in aid, loans and investment (topped up by UK contributions to persuade them to build motor-car factories in Britain) and are the people able to get very great leverage out of the present system.

The reality is very simple, perhaps too simple for the fancy intellectualism of some economists. The countries of the Third World are desperately in need of aid to enable them to bring their economies within sight of sustaining their populations. They depend upon the developed countries to a large extent for this aid. Most developed countries have shown a willingness to help, but Britain is a poor contributor both as a proportion of GNP and (because of a slow growth in our GNP) in absolute terms.

What can be calculated is the value of aid-supported business to the donor country in terms of jobs and in revenue due to the resulting increase in GNP. This does not require any knowledge of economics, but only of arithmetic. There are several such studies around, ranging

from the general to the particular. None of these figures have been challenged, but the argument is diverted on to supposed interactions in the economy based upon the same kind of assumptions, but dignified and disguised by being incorporated into the inner intricacies of equations in the Treasury Model as underlay Ian Byatt's committee's paper. Then after a decent lapse of time someone is found to start up the whole argument again as if nothing had happened.

The Government must be given credit for having dealt with some aspects of the anti-competitive environment facing British contractors, notably in introducing a soft loan facility and having permitted a useful degree of flexibility in the arrangement of the aid and trade (ATP) budget this year. The signing of a co-financing framework agreement with the World Bank may also be very helpful in concentrating British expertise as well as British money in ways which are most productive, but this will depend upon the management of the agreement on the British side.

The fact that many people think that there is a great deal more which they could do does not qualify our thoughts that they have looked at the realities and how to do what they have.

I think the French are stupid enough to pay attention to the professor, especially if he is writing from London. Meanwhile, the Japanese will continue to see that all trade rules are designed to suit them, and it is hard to spot anyone likely to stop them.

Peter McGrath,
15-17 King Street, SW1.

UK HOUSE PRICES

Sending the wrong signals

THE CRITICS of my article on house prices and wage inflation have focused mainly on the policy implications. One premise in my argument was that wages would perform their allocative function more efficiently and with less inflation if lower relative house prices and higher average vacancy rates for rented and owner-occupied accommodation could be induced in areas of high labour demand. The other premise was that lower average house prices would slow wage inflation and curb the consumer boom.

I am surprised that not one correspondent has mentioned the first of my two alternative suggestions for the tax reform of owner occupation: the introduction of a tax on imputed rent. More on that later. My critics concentrate their comments on the second reform possibility, the phasing out of mortgage interest tax relief. Their most important criticism is that this could have the opposite of the intended effect on regional house price differentials, since the £20,000 limit on mortgage interest tax relief represents a smaller proportion of the price of a house in London and the south east than in the cheaper regions.

However, it is plausible that it is the absolute, not the percentage effect, that matters. I still believe that house prices in London and the south east would fall by larger absolute amounts and probably by bigger proportions. My reasons are as follows: the speculative bubble has been most inflated in London and the south east and pricking it should therefore lead to the biggest falls there; the proportion of the stock of mortgages below £20,000 is much higher in the cheaper regions; higher rate taxpayers lose disproportionately, and these are more likely to be located in the expensive houses and regions.

There are policies which focus more sharply on regional average vacancy rates for rented differentials. Giles Keating is surely correct to observe that the elimination of mortgage interest tax relief for higher rate taxpayers with a compensating reduction in higher tax rates would be wholly unambiguous in narrowing regional house price differentials.

It is possible that even such a mild reform would be sufficient to bury the house price bubble in London and the south east and allow at least a small deflation to a more sensible structure of prices. He is surely also right to argue that recent first time buyers would do better under this proposal than under a blanket phasing out, even if done very gradually. All mortgage interest tax rates now prevailing also tend to make the plough-back option less favourable.

That is why serious attention should be focused on the first of my reform proposals: to introduce a tax on the imputed rent on houses while maintaining some system of mortgage interest tax relief. It is quite unambiguous in its effect on regional house price differentials. It would provide a permanent corrective against the tendency of house prices to destroy the incentive to relocate that wage changes can

reduce in compensation.

The existing local authority rates arises because of the different rate per pound charged by different authorities. This is widely believed, but perverse consequences for economic location decisions and contributes to the cumulative decline of regions and localities. Another objection to rates and to the old "Schedule A" is that rates involve too large an arbitrary element, in part, because properties are valued.

To get away from these defects, it would be better to base house valuations on historical purchase prices, reprice using the Department of the Environment's mix-adjusted regional house price indices, available back to 1968. For the now small proportion of properties that could not be valued in this way and to avoid valuation appeals, the Inland Revenue would consult existing district valuers.

There are other policies that would help to loosen the restrictions which our ill-functioning housing market is now imposing on the labour market and on the rest of the economy. One is the (to me unthinkable) proposal to abandon the British system of green belts and planning controls. Among the milder policies on offer is to increase incentives to housing associations to provide sheltered accommodation for old people. This would release family accommodation that could house many economically active people.

Finally, I must make it clear that I am not denying that regional house price differentials have a positive role in creating an incentive for employers to locate in less prosperous localities. But so long as experience supports the current system of local authority rates as well as the old "Schedule A" tax on imputed rent abolished in 1982, indeed, it would offer the opportunity to reform at the same time the present system of local authority finance.

The distortion effect on other economic decisions is surely important too. At the margin a small entrepreneur deciding whether to plough £100,000 back into the business or to move upmarket to a more expensive house compares the prospective capital gains or profit tax on his business gains with the lack of such tax on housing. The less generous depreciation allowances will widen further, it is very hard to persuade staff to relocate in this direction.

The expectation of some narrowing of regional house price differentials should have a strongly beneficial effect on regional location. A less distorted tax system would allow both housing and labour markets to fulfil their allocative functions more efficiently.

The author is a fellow of Nuffield College, Oxford.

addition to the inflation and other macroeconomic problems associated with the house price boom.

It is also less distortionary, as John Kay and Mervyn King argue, in that houses would then be treated more like other assets. But this would be accomplished without losing the good features of the current system, which is that the effective rates of interest on borrowing (dominated by mortgage borrowing) and on lending are similar. This similarity avoids distorting savings and investment decisions.

The tax I have in mind can be made relatively simple, administratively, and avoids many of the objections to the current system of local authority rates as well as to the old "Schedule A" tax on imputed rent abolished in 1982. Indeed, it would offer the opportunity to reform at the same time the present system of local authority rates as well as to the old "Schedule A" tax on imputed rent abolished in 1982. Indeed, it would offer the opportunity to reform at the same time the present system of local authority finance. I propose that imputed rent be proportional to the current market value of the house (or houses) owned. Imputed rent would simply be added to earned income as part of total taxable income. Overall tax rates would, of course, be

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NORTHWEST

FINANCIAL TIMES

Tuesday December 23 1986

PROSPECT OF HIGH YIELDS SPARKS GROWING TASTE FOR REAL ESTATE

Japanese yen for US property

BY IAN RODGER IN TOKYO

PERSHAPS the Japanese have misunderstood the incessant demands from US trade officials in recent months that they increase their imports. These days it seems that instead of buying American, the Japanese are buying America.

In the past two weeks alone, Japanese property companies have committed themselves to more than \$2bn worth of purchases in the US, including a \$1.2bn housing and recreational development in California planned by Mitsubishi Estate, Japan's largest property company.

Other recent deals include the purchase by Hawegawa Komuten, a condominium builder in Japan, of a 12-storey office building adjacent to Los Angeles Airport, for \$30m, and the acquisition by Orient Finance, a consumer credit company, of a 22-storey office building in the Crocker Center in San Francisco, for \$75.3m.

According to the US Department of Commerce, the Japanese have already surpassed the British as the largest foreign investors in US real estate. Their total purchases this year may reach \$6bn, more than treble last year's \$1.6bn. Moreover, if present exchange and interest rate trends continue, the volume of Japanese buying is likely to go on rising.

Japanese institutional investors and property companies are flush with cash, but have few good opportunities for investment in Japan.

It is cheap. Prices have been depressed, especially in the office sector, because of overbuilding. The slump of the dollar against the yen in the last 15 months has effectively cut the price of all US goods by more than a third for the Japanese.

US real estate almost invariably promises a higher yield to the Japanese investor than he could obtain on comparable quality investments in Japan.

Mr Shigeki Kato, president of Kato Kagu, a Nagoya glucose maker, says that the yield on a building in Tokyo's glamorous Ginza would be between 2 and 3 per cent today. By contrast, he expects to obtain between 5 and 8 per cent on the Marquette building Kato has just bought for \$310m.

The Kato purchase shows that this has become a sport that all can play. Kato's main business is making glucose for beer and soft drinks, but the family-owned company has invested its profits in hotels, a bowling alley and now a US office building.

Individuals, too, are getting into the act. Newspaper and magazine advertisements tantalise people daily with the prospect of spacious condominiums in Hawaii for a fraction of the price of a rabbit hutch in Tokyo.

One of the most aggressive property investors in the US is Shuwa Investment, a family-owned company that has made two spectacular purchases this year: of the Aria Plaza in Los Angeles, for \$620m, and the American Broadcasting Companies' headquarters in New York, for \$174.2m.

Shuwa's president, Mr Shigeru Kobayashi, said in October that the company hoped to invest about \$1bn yearly in the US. Shuwa's approach – buying existing buildings – is the preferred route for most Japanese investors. They would rather start earning their yields immediately than risk an adverse movement in exchange rates which could reduce the hoped-for return on a totally new development.

However, Mitsubishi Estate had no such inhibitions when it launched an ambitious \$1.2bn housing and resort development near Palm Springs, California, last week. The company said it preferred to invest in balanced developments rather than in existing buildings. Similarly, Mitsui Real Estate, which two weeks ago bought the Exxon building in New York for \$610m, also bought a 14m sq m site in San Diego County in September to develop into an industrial estate.

Mitsubishi Estate and others would rather do balanced property developments in Japan, where demand and prices are surging. Several huge development projects in the Tokyo area are awaiting local and national Government approval. But the authorities are cautious because transport services and other infrastructures are already overcrowded.

There will be a development boom in Japan sooner or later. Until then, it is difficult to see what will stop the flow of funds into US property.

The tobacco industry is suffering an unprecedented squeeze, trapped between the UK Chancellor's demands for tax revenue, the forceful anti-smoking lobby, and imports of cheap brands and own-label cigarettes mainly from West Germany.

According to the industry-funded Tobacco Advisory Council, the flood

of cheap cigarettes from West Germany and elsewhere in Europe has raised imports' share of the UK market from 0.5 per cent in 1983 to 10 per cent this year – about 3 percentage points higher than in 1985. Some 50 new foreign brands have been launched in the last three years.

This has led to a 16 per cent reduction in the number of cigarettes made in Britain, the loss of six factories and 6,000 jobs, the council told the Chancellor in a submission published last week.

On the other hand, there is a clutch of small, independent British companies which is competing successfully with low-price imports.

The surprise reductions – manufacturers usually increase prices every January – began last Thursday with Philip Morris, the US-owned manufacturer, dropping 5p off the prices of its Marlboro range. Only retailers were told of the cuts.

The recommended retail price of best-seller Marlboro King Size has come down to £1.45p (\$2.07) a pack.

Marlboro Lights introduced earlier this year, now cost £1.40. The company's Raffles brand is 4p cheaper than £1.40p.

"It is a difficult market, and we are all having to work damn hard," said Mr George Mackin, Philip Morris sales director. "We are having to reduce our margins and if necessary find savings inside our organisation."

However, it is not clear whether the proposal would face insuperable commercial or technical problems. It may also conflict with existing laws on home taping in some EEC countries.

The music industry in both the US and the EEC says it is too soon to judge what attitude it would take to the idea.

Paribas profits reach FF 1.8bn

By George Graham in Paris

PARIBAS, the French banking group, has published its half yearly results for the first time, in preparation for its privatisation next month.

Compagnie Financière de Paribas, the group holding company, recorded net profits of FF 1.8bn (\$275.3m) in the six months to June 30, compared with FF 2.7bn in the whole of 1985. Excluding minorities, net earnings were FF 929m, compared with FF 1.3bn in the whole of last year.

The figures are contained in a document due to be published by the French Stock Exchange commission this week in connection with the flotation of Paribas, due to take place in January.

Operating profits within the group total amounted to FF 1.1bn in the first half of 1986, or FF 450m excluding minorities, compared with FF 2.2bn in the whole of 1985. Portfolio profits and capital gains totalled FF 749m, or FF 443m excluding minorities.

Paribas is the second company to be floated in the French Government's privatisation programme and the first in a series of banks to be sold off over the spring of 1987. It will be followed in the second quarter by Crédit Commercial de France and by the much smaller Banque du Bâtiment et des Travaux Publics, Banque Industrielle et Mobilière Privée and Société Générale Alsacienne de Banque.

Bouygues, France's largest construction group, yesterday blocked a proposal by Spie-Batignolles, a rival civil engineering and construction concern controlled by the French Schneider group, to increase its capital, Paul Bettis in Paris writes.

Bouygues recently acquired a 33.9 per cent stake in Spie-Batignolles, giving it minority blocking votes in its rival.

The leading French construction group disclosed last September it had acquired a 10 per cent stake in Spie, which it subsequently increased to 33.9 per cent, paying about FF 830m for the blocking stake.

Schneider, which owns about 60 per cent of Spie, has so far sought to fend off Bouygues' efforts to bring the two construction groups closer.

European Commission considers sale of non-copiable records

BY DAVID THOMAS IN LONDON

PROPOSALS being considered by the European Commission would mean that buyers of records and music cassettes would have to choose between versions incapable of being copied at home and more expensive versions which could be copied.

Revenue from the surcharge on copiable records and cassettes would be paid to music copyright holders.

The idea is one of several being studied by the commission in the wake of the breakdown 10 days ago of talks between Japan and its western trading partners about a new audio system, digital audio tape (DAT), which the music industry fears will threaten its survival.

Digital audio tape will allow almost perfect music reproduction, using cassettes smaller than compact discs. The Japanese have al-

ready exhibited combined compact disc-DAT players, which the western industry believes will encourage consumers to copy music from compact discs.

The industry has been urging the Japanese to fit anti-copying devices, known as spoilers, to DAT machines and tapes, but this was rejected by the Japanese manufacturers in talks at Vancouver, Canada, 10 days ago. It has also sought EEC and US legislation to enforce the fitting of spoilers.

DAT machines are expected to be launched in Japan in a few months and may be on sale elsewhere by April.

The issue will be the subject of an EEC green paper early in New Year which will cover other copy-right issues, including the broad question of home taping.

The proposal for selling records and pre-recorded cassettes in two

versions, copiable and non-copiable, would help deal with the loss of revenue to music companies from copy-right revenues from home taping, as well as the specific threat perceived from DAT.

The "two versions" idea has al-

ready been aired in Washington. It is seen as having the virtue of preserving consumer choice, while also helping assure that revenues from copiable records and tapes accrue to the holders of the musical rights.

However, it is not clear whether the proposal would face insuperable commercial or technical problems. It may also conflict with existing laws on home taping in some EEC countries.

The music industry in both the US and the EEC says it is too soon to judge what attitude it would take to the idea.

Boral bids for Blue Circle subsidiary

BY JOAN GRAY IN LONDON

BORAL, Australia's leading building products group, has made an A\$575m (\$383m) takeover bid for Blue Circle Southern Cement, Australia's largest cement manufacturer.

Blue Circle Southern is owned 41 per cent by Blue Circle Industries, the UK's top cement maker, and 41 per cent by Broken Hill Proprietary company, the Australian conglomerate, particularly in the US.

The Boral offer is worth A\$235m each to Blue Circle and BHP.

It consists of A\$5 for each ordinary share, six ordinary 50 cent Boral shares for every five 50 cent Blue Circle Southern shares, or a combination of cash and shares.

Boral's minimum acceptance condition is that it acquire not less than 90 per cent of Blue Circle Southern's ordinary shares.

Both Blue Circle and BHP have said they are prepared to sell their holdings, jointly or separately, and in the sunbelt. They earned 20.8 per cent of the group's 1985 pre-tax profit.

Sir John Milne, Blue Circle Industries chairman, would not comment on whether we have accepted the Boral offer or whether it is a good price. But we are interested in receiving higher offers.

Both companies decided to sell

Leaders lose their patience

Continued from Page 1

educated Chinese have become aware that their level of human rights is far below that of many other countries, and that their press is far from free.

BHP wants to concentrate on its other interests. Blue Circle – which has just announced plans to cut 2,000 jobs and reduce production capacity in the UK – wants to invest in high growth areas for cement manufacture, particularly in the US.

Blue Circle Southern accounted for £12m of Blue Circle Industries' £117m pre-tax profits last year, and Sir John is not expecting much for cement to grow in Australia. "We could get as much in interest on the cash as profits from Blue Circle Southern," he said.

Blue Circle already owns US cement plants in the north eastern states, on the southern coast, and in the sunbelt. They earned 20.8 per cent of the group's 1985 pre-tax profit.

Future purchases would concentrate on filling geographical gaps, with plants in the mid-west, north-west and northern states.

Blue Circle Southern has an output of between 2.5 to 3m tonnes of cement a year.

See Lex

Posters appeared at the Shanghai Communications University, which has been at the forefront of the protest, urging students to "struggle to victory" and encouraging those reluctant to participate to "arise", as well as denying the Government's allegation that police had been injured.

Industry experts said that in trying to set both price and output, Opec was trying to do too much.

If the market price in January, before the new fixed prices are introduced, is well below \$18 a barrel, Opec is expected to climb down from its price target. A second testing time is expected in the spring when oil demand will have fallen from the winter peak, putting Opec under pressure to abandon its agreement.

As part of the planned return to fixed prices, Opec intends to abandon netback pricing.

Students were unsure of how many days the protest would last, but diplomats suggested the lack of a clear agenda will cause them to dissipate in the next day or so. They presume that demonstrations will become more frequent in Shanghai, and perhaps other cities, now that the students have successfully flexed their marching muscles.

Cigarette prices cut in UK as cheap imports rise

By Christopher Parkes in London

TWO OF Britain's biggest cigarette companies have cut the prices of their leading brands by up to 5p a pack in an attempt to push up volume sales and limit losses of market share to cheap imports and own-label brands.

The tobacco industry is suffering an unprecedented squeeze, trapped between the UK Chancellor's demands for tax revenue, the forceful anti-smoking lobby, and imports of cheap brands and own-label cigarettes mainly from West Germany.

According to the industry-funded Tobacco Advisory Council, the flood

of cheap cigarettes from West Germany and elsewhere in Europe has raised imports' share of the UK market from 0.5 per cent in 1983 to 10 per cent this year – about 3 percentage points higher than in 1985. Some 50 new foreign brands have been launched in the last three years.

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"It is a difficult market, and we are all having to work damn hard," said Mr George Mackin, Philip Morris sales director. "We are having to reduce our margins and if necessary find savings inside our organisation."

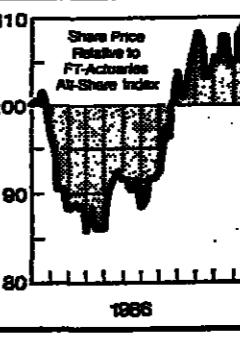
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THE LEX COLUMN

Seeing is believing

Oil index



Markets are not known for loyalty. So it is almost touching the way in which they continue to believe in the oil pricing power of Opec, despite all the evidence of the past few years. Opec has declared that \$18 shall be the new price, and within hours, Brent actually reaches \$18 a barrel – a 23 per cent rise on the price at the beginning of the meeting.

The complex system of differential pricing announced on Saturday was rushed through in one sitting and agreed to keep the Saudis – and

NOTICE OF PREPAYMENT

THE KYOWA BANK, LIMITED
(Incorporated with limited liability in Japan)

U.S.\$20,000,000

Floating Rate Notes of Deposit
No. 000001-000020 issued on 31st January 1983
Notice is hereby given in accordance with the conditions
of the above Certificates of Deposit (the "Certificates")
as printed on the reverse of the Certificates that The
Kyowa Bank Limited (the "Bank") will make all the
Certificates (Certificates) on 30th January 1987 (the "Pre-
payment Date"), at their principal amount.

Payment of the principal amount, together with accrued
interest to the Prepayment Date, will be made on the
Prepayment Date against presentation and surrender of
the Certificates to the London Branch of The Kyowa
Bank Limited, 1 Princes House, 93-95 Gresham Street,
London EC2V 7NA.

Interest will cease to accrue on the Certificates on the
Prepayment Date.

Merrill Lynch International Bank Limited
Agent Bank

National &
Provincial
Building Society

\$200,000,000 Floating Rate Notes 1986
Notice is hereby given that the Rate of Interest has been
fixed at 11 1/2% p.a. and that the interest payable on the
relevant interest Payment Date 23rd March, 1987 against
Coupon No. 4 in respect of \$200,000 nominal of the Notes will
be \$143.36 and in respect of £100,000 nominal of the Notes will
be £2,867.12.

Agent Bank: Lloyds
Merchant
Bank

NMB
MINEBEA CO., LTD.

(Minebea Kabushiki Kaisha)

U.S.\$100,000,000

Guaranteed Floating Rate Notes 1989

The Notes will be unconditionally and irrevocably guaranteed by
The Sumitomo Trust and Banking
Company, Limited

Notice is hereby given that the Rate of Interest has been fixed
at 6 1/2% p.a. and that the interest payable on the Interest
Payment Date, June 23, 1987, against Coupon No. 6 in respect of
U.S.\$100,000 nominal of the Notes will be U.S.\$3,286.11.

December 23, 1986, London
By: Citibank, N.A. (CS1 Dept.), Agent Bank



Scandinavian Finance B.V.

(Incorporated in the Netherlands with limited liability)

U.S.\$70,000,000
Floating Rate Serial Notes
due December 1993

Guaranteed on a subordinated basis by

Scandinavian Bank Limited

(Incorporated in England with limited liability)

For the six months

23rd December, 1986 to 23rd June, 1987
In accordance with the provisions of the Notes, notice is
hereby given that the rate of interest has been fixed at
6 1/2 percent and that the interest payable on the
relevant interest payment date, 23rd June, 1987
against Coupon No. 7 will be US\$328.61 per Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

CONSOLIDATED
SEMI-ANNUAL REPORTStatement of
Income
(for the period April 1, 1986
to September 30, 1986)
in Millions of Yen

	Consolidated Net Sales (6 months ending March 31 and Sept. 30)	(Yen)
Net sales	1,560,670	
Costs of sales	1,139,842	
Income before taxes and minority interests	25,236	
Income taxes	13,983	
Net income	12,014	
Net income per share	4.27 (In Yen)	

	Balance Sheet	Assets	Liabilities and Shareholders' Equity
Cash and time deposits	281,563	Bank loans and current portion of long-term debt	715,090
Notes and accounts receivable, trade	649,078	Notes and accounts payable, trade	585,105
Inventories	526,808	Other current liabilities	536,156
Other current assets	428,707	Long-term liabilities	634,881
Property, plant and equipment	747,049	Minority interest	121,811
Other assets	539,358	Shareholders' equity	379,920
Total assets	3,172,563	Total liabilities and shareholders' equity	3,172,563

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interest by

THE REPUBLIC OF FRANCE
In accordance with the terms and conditions of
the Notes, notice is hereby given that the rate of
interest will be fixed from 1st to 31st December 1986.
The Notes will carry a rate of
interest of 11 1/2% per annum. The next
interest payment date will be 23rd March 1987.
The coupon amount per £100 will be £141.76
payable against surrender of coupon No. 13.

Hannover Bank Limited

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Pursuant to Paragraph (d) of the Terms and Conditions of the Notes notice
is hereby given that the period in respect of Coupon No. 4 will run from
January 1, 1987 to February 12, 1987. A further notice will be published
on January 1, 1987.

December 23, 1986, London
By: Citibank, N.A. (CS1 Dept.), Agent Bank

GRANVILLE
SPONSORED SECURITIES

High	Low	Company	Price	Change	div.	last	%	P/E	Gross Yield
146	113	Ass. Brit. Ind. Ordinary	132nd	7.2	5.3	8.1	-	-	-
123	123	Ass. Brit. Ind. CULS	142nd	0.0	0.0	0.0	-	-	-
45	45	Armitage and Rhodes	34nd	4.2	12.2	4.8	-	-	-
71	64	BBB Design Group (USM)	67	1.4	2.1	16.0	-	-	-
213	192	Bardon Hill Group	213nd	4.2	2.2	24.2	-	-	-
45	35	Bartons	123	2.5	4.1	3.3	-	-	-
201	75	CCL Group Ordinary	123	2.9	2.2	9.4	-	-	-
152	85	CCL Group 11% Conv. Pl.	25nd	16.7	15.3	12.5	-	-	-
25	25	Carbonium 7.5% Pl.	92nd	0.5	0.5	12.5	-	-	-
32	22	Frederick Parker Group	22	10.7	11.5	-	-	-	-
125	91	George Blair	91	3.8	4.2	2.3	-	-	-
218	140	Group Financial Holdings	148	12.3	12.2	25	-	-	-
125	107	Jackson Group	124nd	1.1	6.1	4.5	34	-	-
217	171	Jensen Burgeons	171	17.0	14.5	10.5	-	-	-
105	95	Johnstone Walker Spec Pl.	71	0.1	0.1	14.0	-	-	-
1035	325	Multhouse NV (Amatex)	740	+35	-	36.8	-	-	-
380	260	Record Ridgway Ordinary	353	-2	-	6.3	-	-	-
325	220	Record Ridgway Ordinary (Opn Pl.)	82nd	-1	14.1	17.3	-	-	-
55	52	Robert Jenkins	40nd	-	-	3.8	-	-	-
40	35	Scrutons	138	+1	5.7	4.1	8.4	-	-
120	65	Torday and Carlisle	120	-1	2.2	2.2	-	-	-
75	75	Unilever Holdings (GB)	78	-1	2.8	3.4	14.4	-	-
107	47	Walter Alexander	107	+2	5.0	4.2	10.2	-	-
228	67	West Yorks. Ind. Hosp. (USM)	195	-1	17.4	8.5	19.8	-	-

Granville & Co. Limited
8 Lower Lane, London EC3R 8EP
Telephone: 01-621 1212
Member of FIMRA

Granville Davies Coleman Limited
27 Lower Lane, London EC3R 8DT
Telephone: 01-621 1212
Member of the Stock Exchange

COURTAULDS' 28.2m offer for
Fetherill Harvey, the advanced
materials and insulation
materials manufacturer,
attracted acceptances in respect
of just 0.5 per cent by the first
closing date. The offer has been
extended until January 30.

Fetherill shares rose 11p to
247p yesterday on hopes of a
strong profits forecast for its
full year, which is likely to be
published next week. That
comes with Courtaulds' cash
offer of 225p. Courtaulds'
shares rose 2p to 246p.

SCOTTHIEF & MERCANTILE
Investment Trust: Interim divi-
dend 1.4p (same) for six months
ended September 30, 1986.

Revenue before tax was \$250,000
(\$859,000); tax charged \$270,000
(\$504,000); and minorities
\$49,000 (\$22,000) leaving
attributable profits of \$501,000
(\$503,000). Earnings per 5p
ordinary and "A" non-voting

Carlton US
purchase of
Gordon Ent.
for £14.7m

By Clay Harris

Gordon Communications is entering the key New York market for radio and television production facilities via the acquisition of Gordon Enterprises for up to £21.0m (£16.7m + £4.3m). Gordon provides voice-over and studio-mixing facilities to a wide range of clients, including advertising agencies and MTV, the popular music video channel. Radio advertising accounts for about half of Gordon's business.

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REPLACING YOUR WINDSCREEN NEEDN'T BE A COSTLY OPERATION.

When your face hits the windscreen you'll be glad that the windscreen gives way to it.

But even with a laminated windscreen you could still cut your face to ribbons.

That's why Pilkington has developed an anti-lacerative windscreen that will give way but not splinter, making it even safer.

A thin plastic coating bonded to the glass holds it together (what's more it won't craze; if the windscreen is struck by a stone it merely chips or cracks leaving a clear view of the road).

Of course, if everyone were to wear their seat belts then this sort of accident need rarely, if ever, occur.

Unfortunately these accidents happen every day. That's why we have to continue to make the glass safer.

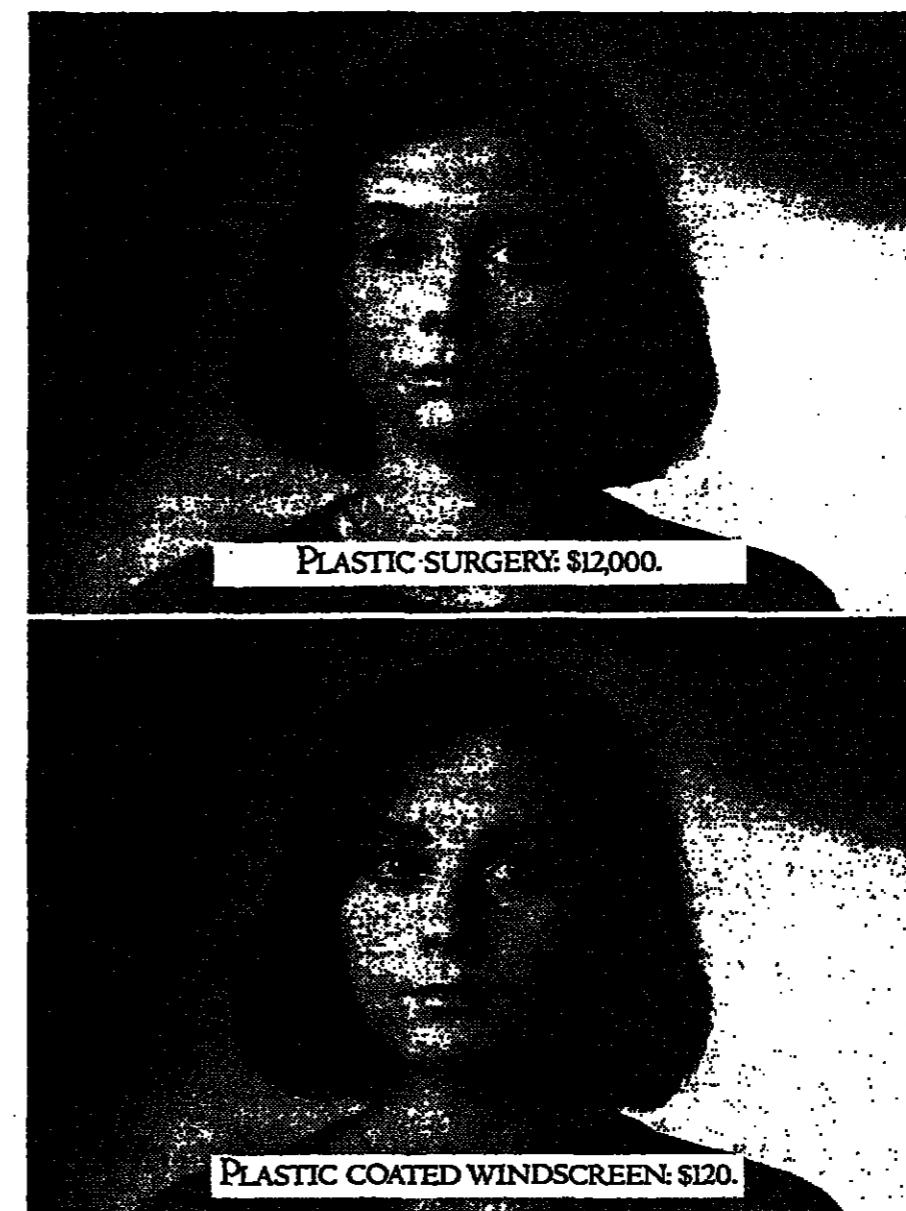
In the USA where they have the most stringent safety regulations of any country, Pilkington is by far the major supplier of automotive glass.

Pilkington is responsible for about 17% of the world's output, last year glazing over 7 million cars.

Just one of the achievements of a company that has successfully built itself up to become the world's leading glass company, with a worldwide turnover of around £2,000,000,000.

Pilkington is currently developing an invisible windscreen heating element which can defrost itself in under two minutes.

A windscreen containing an almost invisible car aerial.



A car window so tough that stolen car stereos may soon become as outdated a phenomenon as The Bay City Rollers.

No other glass manufacturer produces as large a range of products, from flat glass to glass fibre, from ophthalmic lenses to the optics for missile guidance systems.

These are the innovations that give Pilkington the edge over the competition.

Although, in this case thankfully, not the cutting edge.



PILKINGTON

The world's leading glass company.

NEW ISSUE

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

December 1986



THE CHIBA BANK, LTD.

(Kabushiki Kaisha Chiba Ginko)

U.S.\$100,000,000

2 1/4 per cent. Convertible Bonds due 2002

Issue Price 100 per cent.

Nomura International Limited

The Nikko Securities Co., (Europe) Ltd.

Morgan Guaranty Ltd

Swiss Bank Corporation International Limited

Algemene Bank Nederland N.V.
Bankers Trust International LimitedBanque Paribas Capital Markets Limited
Chase Investment Bank

Citicorp Investment Bank Limited

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Hill Samuel & Co. Limited

Kleinwort Benson Limited

Manufacturers Hanover Limited

Mitsubishi Finance International Limited

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Sanwa International Limited

Shearson Lehman Brothers International

S.G. Warburg Securities

Yamaichi International (Europe) Limited

Cosmo Securities Europe Limited Dai-ichi Europe Limited KOKUSAI Europe Limited Marusui Europe Limited

Okasan International (Europe) Limited

Takushoku Europe Limited

Tokyo Securities Co. (Europe) Ltd.

Toyo Securities Europe Ltd.

Wako International (Europe) Limited

Yamazumi Securities (Europe) Limited

"Name one company doing well in oil, steel and minerals today."

On December 19, BHP announced its results for the half year ended November 30, 1986. On sales of A\$4.4 billion, BHP reported a profit of A\$409 million, the second highest

November half in the Company's history.

The result,

excellent in itself, is all the more remarkable in the face of depressed world oil prices, stagnant steel demand and intensely competitive minerals markets.

But those are just the sort of eventualities that BHP's long term business strategies are designed to surmount.

In the economic downturn of 1982-3 steel was facing losses and our oil and minerals operations carried the task of maintaining shareholder dividends.

Since then large scale reinvestment, effective management and improved productivity have seen a big turn-round in our steel business.

Today it is returning the profits which are compensating shareholders for currently low oil prices.

With continued reinvestment and modernisation of the steel industry, improving oil prices and cost-efficient minerals operations, BHP continues to be one of the world's most successful and profitable resource companies.

This has enabled BHP to maintain

good overall profits and the Board to say confidently that BHP businesses are well placed to take advantage of improved market opportunities worldwide when they arise.

Moreover, the outlook for the remainder of the 1986-7 year is for improved profits and a strong full-year result. Indeed, in difficult times our shareholders have already banked the proof of BHP's long term business strategies - a recent dividend distribution 22% above the November 1985 level.

November Half Year Results in Brief (June-November 1986)

	Sales A\$M	Net Profit A\$M	Capital and Investment Expenditure A\$M	Earnings Per Share A¢	Dividend per Share A¢
BHP Group	4407	409	1184	31.2	17.5
petroleum	622	86			
minerals	1539	159			
steel	1968	121			

For a copy of the full half year report please write to International Investor Relations Dept., BHP, 140 William Street, Melbourne, Australia, 3000. Facsimile (03) 609 3015.



BHP

Australia's International Resources Enterprise

MCCANN ERICKSON

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AUTHORISED UNIT TRUST & INSURANCES

الصلوة / المصلوة

19

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar weak in quiet trading

THE DOLLAR continued the downward trend begun in late 1985, on Friday. Settling at the US currency was sparked by forward trading on the International Monetary Market in Chicago before the weekend. It fell below DM 2.00. And there was insufficient commercial demand in Europe, according to the US currency. There were no new factors, and dealers seemed surprised at the extent of the dollar's decline. Economic fundamentals were expected to pull the dollar down in the New Year, but it was generally felt that technical demand, to square books ahead of the holiday period, would prove the main factor. Traders said that the weekend, by the agreement at the weekend, by ministers from the Organisation of Petroleum Exporting Countries, to cut all production in an attempt to boost prices, having only a limited impact.

The dollar fell to DM 1.9780 from DM 2.0140, FFR 6.6773 from FFR 6.7278, and Yen 102.85 from Yen 103.65. On Bank of England figures the dollar's index fell to 101.93 from 102.85.

STERLING—Trading range against the dollar in 1986 is 1.555 to 1.5780. November average 1.5526. Exchange rate index fell 0.1 in 1986. Sterling failed to gain much from the advantage from the Open oil production agreement. The pound improved against the dollar, but lost ground to the D-Mark and other members of the European Monetary

System. Sterling tended to suffer from the weakness of the dollar, while the market was also nervous about 'toxic' UK trade figures for November.

The pound gained 20 points to DM 1.4255, but fell to DM 1.4235 from DM 1.4290, and to FFR 6.3026 from FFR 6.3045, and to Yen 103.65 from Yen 103.75. On the other hand, rose to Yen 103.80 from Yen 103.75.

D-MARK—Trading range

against the dollar in 1986 is 1.5710 to 1.5860. November average 1.5775. Exchange rate index 103.45 against 103.75 six months ago.

The yen showed little change against the dollar in Tokyo yesterday. The US currency closed at 1.01, compared with Yen 101.65 on Friday. The yen was also up on the Christmas holiday period. Dealers said the dollar and sterling were supported by the Open production agreement, but this was not a strong enough factor to push the currencies sharply higher. Reaction in Tokyo to the Open account seemed to be on a par with the rest of Asia. Japan is a very large oil importer, but the refusal of the Open to join the agreement led to hopes that the Open goal of a barrel would be hard to achieve.

The D-Mark rose against the dollar in 1986, from DM 1.4255 from Friday. The dollar was fixed at DM 1.4280, compared with DM 1.4205 on Friday. The US currency found support at DM 1.4280, but then fell quickly to around DM 1.4250. In very quiet trading, dealers said the dollar's weakness could have been prompted by the Open production agreement. The Swiss franc. At the President, the Swiss franc was also improved against the D-Mark, rising to DM 1.0855 from DM 1.0807.

PLATINUM—Trading range against the dollar in 1986 is 1.555 to 1.5780. November average 1.5526. Exchange rate index 103.45 against 103.75 six months ago.

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(International Edition Page 24)**

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Continued on Page 27

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Downturn as the spell wears off

WITH THE effects of last Friday's triple witching hour wearing off rapidly, Wall Street stock prices fell moderately yesterday, writes *Roderick Orman* in New York.

Credit markets showed resilience in the face of oil price rises prompted by Opec's production cutting agreements, with bond prices rising on the day.

As in past "mornings-after" the excesses surrounding the quarterly simultaneous expiry of three types of futures and options contracts, the stock market experienced an opposite if not quite equal reaction.

Much of the 17 point rise in the Dow Jones industrial average in the last half hour of trading on Friday was given up in yesterday morning's trading as the market digested the unprecedented volume of shares traded at Friday's close.

A bout of buying late in the session trimmed losses, however, leaving the industrial average down only 2.39 points at the close at 1,926.45. The New York Stock Exchange composite index was off 0.63 points at 142.02 with declining is-

sues leading rising by a margin of almost two-to-one on volume of 157.6m shares.

Among blue chips, American Express slipped 5/4 to \$394, Anheuser Busch lost 5/4 to \$264, Citicorp gave up 5/4 to \$334, Coca-Cola gained 5/4 to \$394, GTE edged up 5/4 to \$594, McDonald's lost 5/4 to \$64 and Proctor and Gamble rose 5/4 to \$804.

Oil companies were generally stronger after Opec's weekend agreement to cut oil production. In New York the spot price of West Texas intermediate crude ended the day up 22 cents at \$17.22. But Opec's ability to maintain market discipline and hence prices may be short lived as it has been in the past.

Among oil companies, Chevron gained 5/4 to \$464, Texaco put on 5/4 to \$38, Standard Oil was up 5/4 to \$504, Atlantic Richfield rose 5/4 to \$614 and Exxon added 5/4 to \$724. Amoco dropped 5/4 to \$804.

Airlines, whose profitability is closely linked to oil prices, were generally lower despite heavy holiday traffic. United Airlines fell 5/4 to \$574, American Airlines lost 5/4 to \$554, Delta rose 5/4 to \$487 and Texas Air, the largest US carrier, was down 5/4 to \$334.

Two of the three giants of US industry which announced last week heavy charges from restructuring or layoffs continued to fall. IBM was down 5/4 to \$1234 and General Motors slipped 5/4 to \$684. AT&T, however, recovered 5/4 to \$254.

Chrysler dropped 5/4 to \$304. It announced \$2.9bn of capital spending for the coming year, down from \$3.1bn this year. Ford Motor was off 5/4 to \$574.

Navistar, the former International Harvester, was the most active issue on the NYSE with 5m shares traded on an unchanged price of \$44. It offered 128.3m shares yesterday at \$44.

On the takeover front, Joy Manufacturing jumped 5/4 to \$344 after announcing plans for a management buy-out at \$35 a share. Earlier yesterday Pullman Peabody, unchanged at \$74, had offered to raise its takeover bid to \$34 a share if a friendly deal could be concluded.

Teledata gained 5/4 to \$224. It said it was buying out the 49.6 per cent minority stake in AT&T Jones-Teldata from Dow Jones. The company provides Teldata's on-line financial information outside North America.

Quiet trading in the credit markets was influenced mostly by the Opec production cutting agreement and the resulting higher oil prices. A weaker dollar also contributed to the initial fall of around 4% in bond prices.

The downturn was short-lived, however, and prices bounced back in the afternoon. The benchmark 7.50 per cent Treasury long bond finished up 5/4 of a point to 101.17, yielding 7.35 per cent.

Three-month Treasury bills gained two basis points to 5.52 per cent, six-month bills rose three basis points to 5.59 per cent and year bills edged up one basis point to 5.58 per cent.

The only economic figures due out this week are November's durable goods orders released today. A rise of about 1.5 per cent is expected although this strong growth should be seen in the context of a 5 per cent fall the previous month.

The Federal Reserve added liquidity to the market with seven-day system repurchases when the Fed funds rate stood at 6% per cent. The rate ended the day at 6% per cent.

Electricals were also lower including Siemens, down DM 9 at DM 734.00.

AEG, which has signed a deal with Hitachi, lost DM 5.20 to DM 330.50. Among chemicals BASF fell 50 pf to DM 273.00 but Bayer managed to edge up 10 pf to DM 318.30.

Car-makers were among the sectors that suffered most from the general sluggishness. VW, which has increased its stake in Spain's Seat group, lost DM 5.50 to DM 430.50. BMW fell DM 8 to DM 577 and Daimler was DM 5.50 down to DM 1,234.50.

Retailers closed mixed despite forecasts that Christmas sales this year would rise 3.5 per cent.

In the bond market long maturities fell up to 20 basis points in directionless trading. The price of the recent 6% per cent 1996 loan stock fell 20 basis points. The Bundesbank bought DM 16.1m worth of paper after selling DM 9.5m on Friday.

The Nikkei market average closed 104.63 down from last Friday at 18,825.40, having gained 52.93 points shortly after the opening to eclipse the 18,936 peak sealed on August 20. Volume expanded from 688.78m to 856.74m shares. Declines outnumbered advances by 562 to 284, with 148 issues unchanged.

Early gains were sparked by large buy orders from corporations which have close relations with Nikko Securities. The major brokerage's president was replaced last Friday. Orders focused on blue chips, including Nippon Oil, Matsushita Electric Industrial, Hitachi and Fujitsu.

Many investors expect further rises in the coming weeks among a broad range of issues. However, they consider the recent rises to records as boding ill for the market.

Despite the absence of fresh incentives big contractors were favoured. Kajima rose Y70 to Y1,450, exceeding the previous high of Y1,400 reached on December 12. Kimagai Gumi strengthened Y100 to Y1,200.

Among property stocks, Mitsubishi Estate added Y150 to Y2,580 and Mitsui Real Estate Y40 to Y1,980.

One dealer said the gains by contractors and properties were due to selective buying of these issues because blue chips were no longer in demand.

Among utilities Tokyo Gas added Y20 to Y1,180 on the third busiest volume of 34.4m shares traded, while Tokyo Electric Power weakened Y50 to Y8,900 on small-lot selling. Other utility stocks closed mixed in lethargic trading.

Blue chips ended lower almost across the board on profit-taking in contrast to popularity last week. Hitachi finished unchanged at Y1,180, but Matsushita Electric Industrial eased Y20 to Y2,200, NEC Y30 to Y2,100 and Fujitsu Y40 to Y1,110.

Bonds weakened in listless trading, reflecting anxiety over the proposed rise in the securities transaction tax on convertible bonds.

The yield on the 5.1 per cent government bond due in June 1996 went up from 5.26% last Friday to 5.32% per cent.

Dealers generally remained undecided ahead of the possibility that the Government and the ruling Liberal-Democratic Party might increase the tax on convertible bonds by a factor of six and also introduce a tax on government bond futures contracts. These measures could trigger a flight of funds to other financial instruments, traders said.

Dealers were also waiting to see how US and European financial markets would react to Opec's agreement to raise its oil reference price to a fixed official level of \$18 a barrel.

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